



**Kurdistan Regional Government**  
*Ministry of Planning*

**General Directorate of Development  
Cooperation and Coordination**

**Produces**

*A Report on*

***Contributions of the Republic of  
South Korea to Kurdistan Region  
From 2004 to the End of 2010***

**DECEMBER**

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**Kurdistan Regional Government**

**Ministry of Planning**

**G.D. of Development Cooperation and Coordination**



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***\*December 2010\****

## **Foreword by Minister of Planning**

Ministry of Planning has been mandated to facilitate coordination and cooperation between KRG institutions and International agencies and particularly the donor countries. In accordance with the Ministry of Planning operational guidelines, General Directorate of Development Cooperation and Coordination will foster, manage and administrate the contribution of each Donor agency.

This report is written to present the contribution of the Korean government from 2004 to 2010 in Kurdistan Region furthermore the report explains how MoP manages and administrates their partnership with KOICA. We are attempting to produce similar reports for each donor agency that operates in Kurdistan Region.

The Korean government through KOICA has been and still is one of the major donors operating in Kurdistan Region. Their contribution is mainly of two natures, firstly project implementation for various sectors such as Health and Education and secondly Technical Assistance the later is manifested in training of government officials that are conducted in Korea and in provision of Master programs. I would like to invite you all to read this report to get a better understanding of KOICA's contribution to Kurdistan Region.

Finally I would like to express the gratitude of the Kurdistan Regional Government to the Korean Government and their instrumental role that they have played in the development process of the Kurdistan Region, this is done through a very strong partnership with the Ministry of Planning.

**Dr. Ali Sindi**  
**Minister of Planning**  
**December 2010**

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## **Introduction**

### **Definition of KOICA:**

KOICA is an abbreviation of Korea International Cooperation Agency. This agency belongs to the Republic of South Korea, established in 1991 to implement projects and offer technical assistance in foreign countries. KOICA works to strengthen friendly relations with cooperating countries through improving the socio-economic aspects around the world. In addition KOICA aims at achieving the Millennium Development Goals (MDGs) and strives to contribute to sustainable and equal development in partner countries. The most important objective of KOICA is to improve countries abilities and to alleviate poverty and achieve equality<sup>1</sup>.

KOICA has offices in (35) countries. In Iraq the Agency has 2 offices in Baghdad and Erbil. In mid 2004, in agreement with the KRG, the agency opened its office in Erbil. The Ministry of Humanitarian Aid and Cooperation (MOHAC) of the fourth KRG cabinet was the main focal point with this agency. After the establishment of the Ministry of Planning (MoP) in the fifth cabinet, MoP plays the role of the main focal point with KOICA. One characteristic of this agency is that the result of its contribution has been instrumental in the development process of Kurdistan Region. The agency's activities are:

1. Implementing various development projects in the KR. The implemented projects include education, health, electricity, water and sewage, traffic system, capacity building, and etc.
2. Providing technical assistance through provision of various courses on yearly basis to government employees.
3. Granting postgraduate scholarships to the KRG employees in Korean Universities.
4. Provision of various equipments and motor vehicles to the KRG institutions.

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<sup>1</sup> Reference: KOICA diary/ 2010

## **Purpose of this Report:**

The Korean Government is one of the key donors in Kurdistan Region and they have to this date continued their support to Kurdistan Region. This report attempts to shade some light on the different projects that have been implemented or are at the process of implementation by KOICA.

Since MoP is the main partner with all Donor Agencies, it is seen as vital to produce reports like this in order to provide information to the general public at large and relevant stakeholders in particular about what KOICA is doing in Kurdistan Region (KR).

This report is written as such to give an overview of the agency's activities in the following areas:

1. Outlining the number and costs of the projects in the KR funded by KOICA until the end of 2010. Identifying the projects and the project distribution by sectors and governorates.
2. To focus on the training courses conducted in the Republic of South Korea since KOICA's opening office in Erbil till the end of 2010. In addition, to present the mechanism and procedure of the training arrangement and implementation.
3. Presenting the postgraduate scholarships granted to the KRG employees.
4. The agency's support in provision of equipments and vehicles to the KRG.
5. Presenting some tabular information.

Due to the importance and quantity of the projects and training courses more light will be shed on these two activities. Thus the report is divided into two main parts. Part Three is about the postgraduate scholarships. Part Four is about the equipments and other support provided by the agency.

## KOICA's History with KRG:

- **During the KRG Fourth Cabinet:**

- When KOICA opened its office in KR, the agency had direct contact with the Ministry of Humanitarian Aid and Cooperation (one of the fourth cabinet's ministries). The agency's contact was facilitated through the office of Deputy Minister.
- In respect of the projects, the mentioned agency has been cooperating directly with the related ministries for the projects implementation.
- The training courses were being distributed to relevant KRG departments through the mentioned office.

KOICA's contact with the above mentioned ministry continued to the end of the fourth cabinet in the mid of 2006.

- **During the KRG Fifth and Sixth Cabinet:**

- When the fifth cabinet of the KRG was established, which included the Ministry of Planning, the General Directorate of Development Cooperation and Coordination was officially designated as KOICA's point of contact. In the second half of 2006 in order not to lose the training courses the mechanism remained the same as before. However in 2007 the finalized plans on the courses was received from the agency and the courses were distributed to the ministries based on the course content and its relevance to each ministry. The same mechanism is used up to the end of 2010.
- Since MoP is the main focal point for the agency's projects; the relationship between the two sides has been developed. The projects are implemented in cooperation with the ministry and the relevant institutions. After the establishment of the External Resources Management Unit (ERMU) within DCC, MoP, the line ministries can present their proposals to ERMU where the proposals are reviewed and presented to KOICA for approval.

## **Part One**

### **Projects Funded by KOICA:**

South Korea is one of the major international donors operating in Iraq and KR. To date KOICA has implemented (19) projects in total, however these projects have two separate natures they are:

1. Development projects that are implemented in the three governorates of Kurdistan (Erbil, Sulaimaniya and Duhok). They are fourteen projects with total amount US\$ 62,100,000. See table 1 for detailed information.
2. Training courses and provision of equipments are listed under projects since they are approved by the Iraqi authorities as projects. The total amount of these activities is US\$ 52,037,925. Table 2 shows the list of these projects.

### **Procedure of Project Selection and Implementation:**

As was mentioned previously, after the opening of KOICA office in Erbil, the projects were implemented in direct cooperation with the relevant ministries or agencies. After restructuring the DCC; new method and mechanism of cooperation and coordination is applied based on the following steps:

- The agency presents its annual plans and the committed amount of money for the projects' implementation and outlines the sector-prioritization.
- The MoP formally requests the relevant ministries to draft their proposals within a specified timeframe.
- The DCC, MoP reviews, analyses and classifies the projects according to their importance and the set priorities.
- The selected projects are formally presented to KOICA.
- If necessary, joint meetings would be held between the relevant ministry and KOICA, in cooperation and participation of the DCC staff.

- For the purpose of project implementation; the relevant ministry and KOICA are the implementing parties and the MoP observes the implementation stages.

### Table of the Projects:

- **Table One:** It shows the detail of the projects implemented.

#	Project Title	Amount (US\$)	Year	Governorate	Recipient
1.	Design of the Circular Link Road	2,000,000	2005	Erbil	Mo Municipality
2.	Modernization of Traffic Management System	5,000,000	2005	Erbil	Mo Interior
3.	Multimedia Language Laboratory in Salahaddin University	600,000	2005	Erbil	Mo Higher Education
4.	Modernization of Water Resources and Sewage System	6,000,000	2005	Erbil	Mo Municipality
5.	Model School in Erbil	10,000,000	2005	Erbil	Mo Education
6.	Rozh Halat Emergency Hospital	7,000,000	2006	Erbil	Mo Health
7.	Quality Control Management Laboratory	3,000,000	2006	Erbil	Mo Planning
8.	IT Training Center	4,500,000	2006	Erbil	CoM/ IT Dept
9.	Multimedia Language Laboratories in Duhok and Sulaimaniya Universities	1,500,000	2007	Sulaimaniya & Duhok	Mo Higher Education
10.	Bekhal Mini Hydro Power Plant	9,000,000	2007	Erbil/ Soran	Mo Electricity
11.	Vocational Training Center	1,500,000	2009	Sulaimaniya	Mo Labor and Social Affairs
12.	Model School in Suleimaniya	6,000,000	2009	Sulaimaniya	Mo Education
13.	Erbil Grit Chamber	3,500,000	2009	Erbil	Mo Municipality
14.	Kasnazan Elementary School	2,500,000	2010	Erbil	Mo Education
<b>Total</b>		<b>62,100,000 US\$</b>			

Table -1- Projects Funded by KOICA in Kurdistan Region

- **Table Two:** Provision of equipment and training courses that are classified as projects.

#	Project Title	Amount (US\$)	Governorate	Recipient
1.	Provision of Equipment (Medical Equipment & Medicine)	10,000,000	Sulaimaniya	Mo Health
2.	Provision of Equipment for Erbil Governorate	9,000,000	Erbil	KRG Institutions
3.	Provision of Equipments (OA Equipments, Heavy Construction Vehicles, Passengers Cars, Minivans)	25,497,925	Erbil, Sulaimaniya and Duhok	KRG Institutions
4.	Training for Capacity Building of Iraqi Ministry Officials	1,540,000	Erbil, Sulaimaniya and Duhok	KRG Institutions
5.	Provision of Equipment for Construction Laboratory Center	4,000,000	Sulaimaniya	KRG Institutions
<b>Total</b>		<b>52,037,925 US\$</b>		

**Table -2- Other KOICA Projects in Kurdistan Region**

### **A Brief of the Projects:**

- **Constructions of Model Schools in Erbil, Shaqlawa, and Sulaymania:**

The project intends to improve the education by constructing three schools in Erbil, Shaqlawa and Sulaymania in the areas which there are lack of schools to help the Kurdish people to get knowledge, and the schools consist of kindergarten, primary schools, middle schools, and gymnasium. And it supports construction of teaching facilities, supply of equipments, and the training of local teachers. The allocated budget for these three projects was US\$ 16,000,000 and the first two projects were completed in two years (May 2005 - April 2007) and the third project in Sulaymania will be completed in three years (2009 - 2011).

- **For a Better Traffic and Less Accidents KOICA has Modernized the Traffic Management System in Erbil:**

In this project KOICA constructed and setup facilities and system essentials to an effective management of the traffic affairs in the Erbil City, This traffic management system will upgrade the traffic management and improves efficiency of the public service in transportation and traffic sector. The allocated budget for this project was US\$ 5,000,000 and the project was completed in two years (2005 - 2006).

- **Implementation Design of the Most Urgent Section of the Circular Link Road in Erbil, Iraq:**

The project has provided basic and detailed drawings required for the construction, to realize chronic traffic jam in Erbil City by detouring the traffic influx, it also contributes to the systematic development of transportation and traffic sector in Erbil City. The allocated budget for this development study was US\$ 2,000,000 and the study was completed in eight months (2005).

- **Erbil Water Supply and Sewerage System Improvement:**

In the project of Erbil water supply and sewerage system technical diagnoses of water supply and sewerage, prepare a master plan, rehabilitate the existing new ifraz water supply, develop a detailed design, and train KRG's technical workforce for transfer of technology and skills were undertaken. This project helps to provide good and clean potable water for the Kurdish people in Erbil. The allocated budget for this project was US\$ 6,000,000 and the project was completed in eighteen months (September 2005 - February 2007).

- **For Better Services and Better Products KOICA has Modernized the Quality Control Laboratory in Erbil:**

The modernization of quality control laboratories, aims to modernize the facilities and the operation system of quality control lab to contribute to the capacity building of KRG in Erbil, and to contribute to the development industry in northern Iraq as well as in Erbil. The allocated

budget for this project was US\$ 3,000,000 and the project was completed in two years (2006 - 2007).

- **To Improve Health Care Conditions for Erbil’s Citizens KOICA has Established an Emergency Medical Center at Rizgari Teaching Hospital, Erbil, Iraq:**

Working together with the Ministry of Health and the Rizgari teaching hospital KOICA established an emergency medical center to contribute to improvement of healthcare service, and level up emergency medical technology and skills in northern Iraq, The allocated budget for this project was US\$ 7,000,000 and the project was completed in two years (2006 - 2007).

- **For Starting an E-Government and to Contribute to the Development of Information Technology KOICA has Established an ITA “Information Technology Academy” in Erbil Iraq:**

The projects intends to improve the capacity of the KRG officials and students that's why KOICA has established an IT Academy in Erbil Northern Iraq to educate and train governmental officers, professors, teachers, instructors and higher educational students, and to transfer technology and skills required for the IT training center and operation of the center. The amount of the allocated budget for this project was US\$ 4,500,000 and the project was completed in two years (2006 - 2007).

- **To Provide Electricity to Rawanduz and other Towns Adjacent to Bekhal KOICA has Constructed a Mini Hydro Power Plant:**

The construction of this mini hydro power plant will make the people of these areas get benefit from two things. The first, it supplies electricity to the Rawanduz subdistrict and other towns adjacent to Bekhal area, and the second benefit is that it provides potable water resource to these areas. The amount of the allocated budget for this project was US\$ 8,000,000 and the project was completed in two years (2007 - 2008).

- **IT Infrastructure at the Universities of Kurdistan:**

The project intends to improve the educational environment for young Kurdish students by building IT infrastructure in three universities “University of Sallahadin in Erbil, Sulaymania

University and Duhok University” across Kurdistan, by establishing three language laboratories in these three universities. The allocated budget for these projects was US\$ 2,250,000 and the project was completed in one year “12 months” (February 2007 - February 2008).

- **Vocational Training Center in Sulaymania:**

This center will train industrial workforce in three areas “welding and sanitary, computer operation, and carpentry”, it supports construction of training facilities, supply of equipments, and the training of local instructors. This project promotes advanced vocational skills and manpower, and provides opportunities of income generation and employment for the graduates of the vocational training center. The allocated budget for this project is US\$ 1,500,000 and the project will be completed in two years (May 2009 - April 2010).

- **To Improve the Potable Water Quality and Better Health KOICA has Constructed a Grit Chamber in Ifraz Project in Erbil:**

This grit chamber enables the existing water supply system in Erbil to be effective, and it improves the potable water quality, health, and welfare of residents by securing the stable water supply and meeting increasing needs of potable water. The allocated budget for this project is 3,500,000 US\$ and the project will be completed in two years (2009 - 2011).

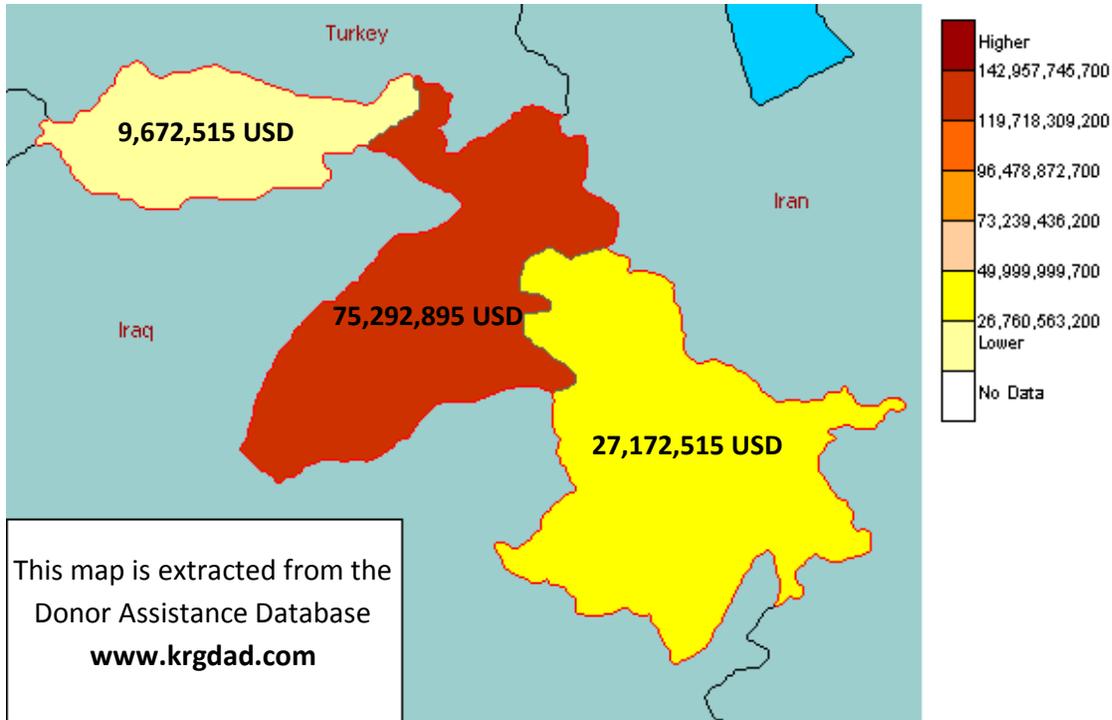
- **Table Three:** It shows the amount of committed money, disbursed amount and the percentage on the governorate level (these data are obtained from Development Assistance Database DAD).

<b>Governorate</b>	<b>Disbursement (US\$)</b>	<b>Commitment (US\$)</b>	<b>Percentage</b>
<b>Erbil</b>	75,292,895	75,292,895	<b>67.2 %</b>
<b>Sulaimaniya</b>	27,172,515	27,172,515	<b>24.2 %</b>
<b>Duhok</b>	9,672,515	9,672,515	<b>8.6 %</b>
<b>Total</b>	<b>112,137,925</b>	<b>112,137,925</b>	<b>100 %</b>

**Table -3- Money Committed and Disbursed Amount on the Governorate Level**

**Project Distribution by Governorates:**

As indicated in the tables the level of the implemented projects in Erbil Governorate is the highest, 67.2 %, while 24.2 % is allocated to Sulaimaniya Governorate and 8.6 % to Duhok Governorate.<sup>1</sup> For further information on this and other countries' contributions please visit [www.krgdad.com](http://www.krgdad.com).

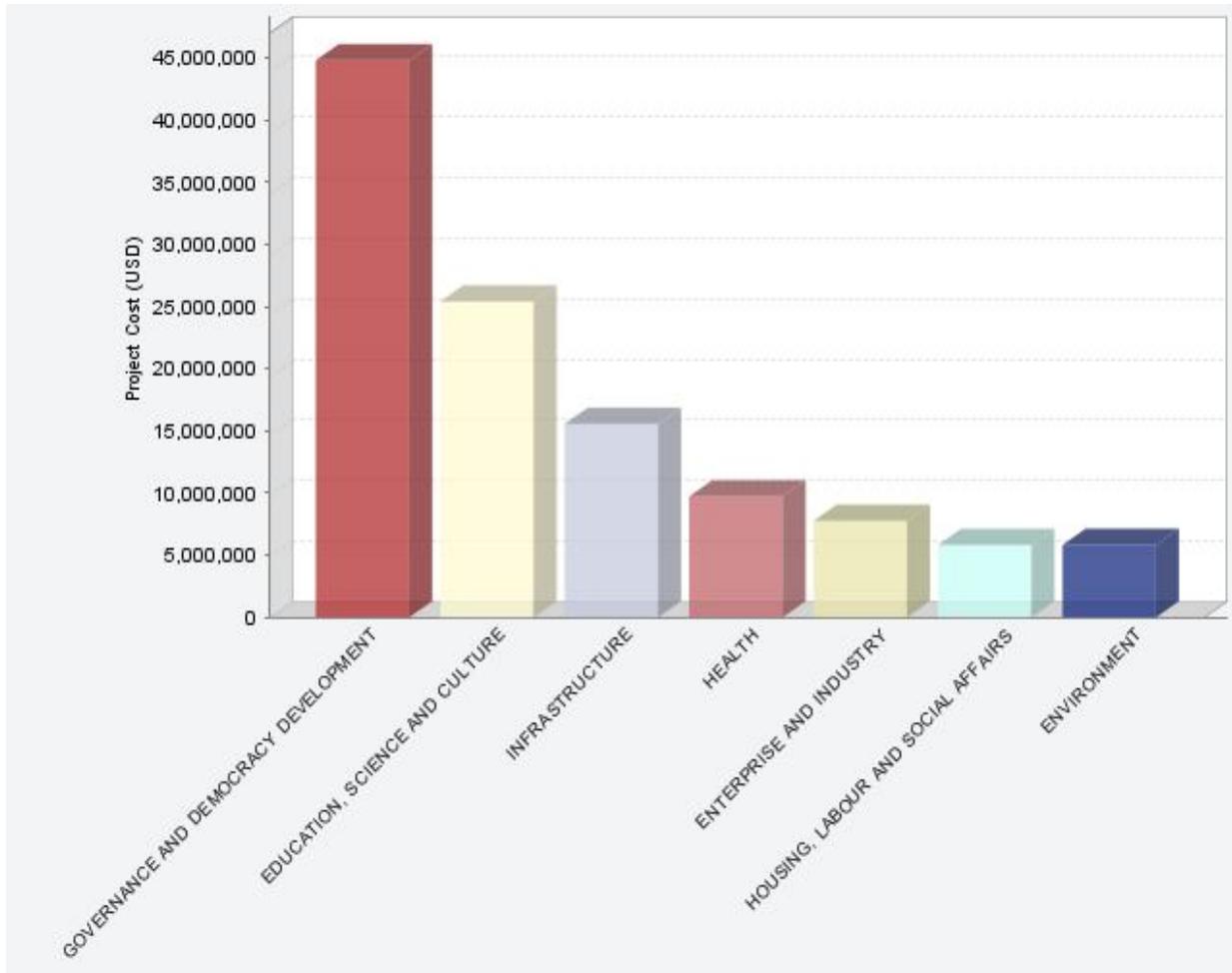


**Map -1- The Committed and Disbursed Amount on the Governorate Level**

<sup>1</sup> These information are extracted from the Donor Assistance Database at [www.krgdad.com](http://www.krgdad.com)

**Project Distribution by Sectors:**

The below chart highlights KOICA’s donation and support to the different sectors. It can be noted that the electricity sector is given the largest share and the education sector comes in the second place.



**Chart -1- Korean Contribution to the Sectors**

**Photos of Projects Implemented by KOICA:**



**Photo -1- Traffic Management System (Erbil/2005)**



**Photo -2- Erbil Model School (Erbil/2005)**



**Photo -3- Rozh Halat Emergency Hospital (Erbil/2006)**



**Photo -4- IT Training Center (Erbil/2006)**



**Photo -5- Bekhal Mini-Hydro Power Plant-1 (Erbil/2007)**



**Photo -6- Bekhal Mini-Hydro Power Plant-2 (Erbil/2007)**

## **Part Two**

### **Training Courses:**

As a result of data collection on KOICA's training courses in the KRG since 2004 up to the end of 2010, it's discovered that (65) training courses are delivered and (1023) KRG employees participated in the training courses delivered in South Korea. The candidates are selected in accordance with the priorities. In this report we aim to present all the obtained information; i.e. the number, level and beneficiaries of the courses, through a number of tables, charts and statistics. Please see the attachment which includes more detailed information. In addition you can view all the information online at [www.krgmopdcc.com](http://www.krgmopdcc.com).

### **Procedures for Selecting the Government Officials:**

At around February and March of each year, KOICA sends to MoP a list of training programs that they offer to KRG officials. Each training program that they offer contains some brief description on the training. Maximum number of officials that can participate is usually between 15 and 20. They also set some criteria that each candidate needs to have in order to apply for these training programs.

Upon receipt of each year's program Ministry of Planning based on the relevancy of the training distributes each program to relevant ministry.

After the distribution of the courses on the ministries and agencies, the parties are officially notified in writing. The letter identifies some important points such as:

- Training course's name.
- Starting date.
- Course duration.
- Number of requested trainees.

In addition to these points, in agreement with the agency, some conditions are set for choosing the candidate including:

- Having English language ability.
- Not exceed (40) or (45) years of age (according to the courses' requirements).
- The participant should be relevant to the training course.
- Not traveled to Korea before through KOICA.
- Present a report to the Ministry of Planning after his/her return to Kurdistan.

Starting from January 2010, in an attempt to provide much effective service to the link ministries, DCC offers an online service where the selected candidates can fill the forms online. In addition, an email address and a contact phone number are available on the portal for candidates' inquiries. To get the forms, the candidate should apply one of the following steps:

A) Follow the below direction:

1. Access to **www.krgmopdcc.com** and follow the below steps:

Home ► Int'l Training ► How to submit the application? ►

2. Then click on *Application Form* and *Visa Form*.

B) Click on the below link directly:

<http://www.krgmopdcc.com/dcc/index.jsp?sid=1&id=218&pid=128>

To provide more facilities for the candidates how to fill the forms, guides for both the Application and Visa Forms namely *Application Form Guide* and *Visa Form Guide* respectively are available on the same page.

For more information on the trainings implementation mechanism, see appendix -1- that explains the detailed Standard Operating Procedure (SOP) followed in this respect.

**The Ministry of Planning's Duty at this Stage:**

After notifying the parties and selecting the candidate, they must visit the Ministry of Planning in a specified period of time for two purposes. First to interview the candidates to know their English level, personality and their relevance to the course content; and second, to fill in two different forms prepared by the agency. The forms are:

1. General information or application form: this form contains personal, health and work related information. The form has to be signed and stamped by the candidate's direct superior.
2. Visa form: this form is filled in for the purpose of obtaining visa. The form has to be filled in very carefully as visa is granted on the basis of these information.

It is worth mentioning that not all the candidates travel. This depends on the result of the interview and the ability of the candidate.

In the next stage candidates full names will be sent to KOICA along with their forms and passports. Till April 2010 the passports were sent to the Korean Embassy in Baghdad but after then the Republic of South Korea has officially established its Embassy Office in Erbil. Since then the visas are granted directly from their office in Erbil. The passports are sent to the Korean embassy in Baghdad to grant visa. Later they are sent back to the ministry.

The third stage, one week before the travel date, all candidates will be informed to attend an orientation meeting with the Director General of Development Cooperation and Coordination and KOICA's staff. The main purpose of this meeting is to get the participants to know one another and to give them all the necessary information and guidance for their travel. They will be given information on administration, finance, traffic, food and customs of the people of that country. In this meeting the team leader will be selected to be the contact point between the group, the ministry and KOICA. The main duty of the team leader is to present a detailed report about Kurdistan Region that is related to the course contents, which is called Country Report. All the participants contribute to the writing of this report. It should be mentioned that when the course's start date approaches all the materials, tickets and passports, that's sent to the Ministry of Planning, will be handed over to each participant in the orientation meeting.

## KOICA's Duty at this Stage:

After getting names of the candidates for each course, the agency will facilitate their travel. The agency will provide plane tickets and the program outline. In cooperation with the MoP, the agency during the orientation meeting will inform the candidates on their travel date as well as course materials, tickets and passports will be handed over to them.

## Tables and Charts of the Training Courses

### Tables of the Training Courses:

- **Table Four:** Courses provided to the ministries and agencies and their percentage.

#	Organization	2004	2005	2006	2007	2008	2009	2010	Total	Percentage
1.	Council of Ministers	1	10		5	5		5	26	2.5 %
2.	National Assembly			3					3	0.3 %
3.	Regional Presidency			1		2			3	0.3 %
4.	Financial Audit Board				2				2	0.2 %
5.	Ministry of Health	2	11	34	33	18	16	6	120	11.7 %
6.	Ministry of Interior	16	36	14	6	1		2	75	7.3 %
7.	Ministry of Planning			6	8	29	2	45	90	8.8 %
8.	Ministry of Finance	3	10	7	7		4	3	34	3.3 %
9.	Ministry of Municipalities (1)	1	16	23	24	3	2	4	73	7.1 %
10.	Ministry of Industry & Electricity*	1	4						5	0.5 %
11.	Ministry of Electricity *			20	32	26	16	1	95	9.3 %
12.	Ministry of Industry * (2)			2	2				4	0.4 %
13.	Ministry of Reconstruction & Housing	1	4	24	7	6	4	3	49	4.8 %
14.	Ministry of Education		5	34	43	21		4	107	10.5 %
15.	Ministry of Higher Education & Scientific Researches	2	7	1	9	2		1	22	2.2 %
16.	Ministry of Human Rights	1	1	1		1			4	0.4 %
17.	Ministry of Humanitarian Aid & Cooperation	3	11						14	1.4 %
18.	Ministry of Justice	1	1	1					3	0.3 %
19.	Ministry of Agriculture * (3)	1	30	2	11	13		4	61	6.0 %
20.	Ministry of Transportation & Communication *	1	3					1	5	0.5 %
21.	Ministry of Transportation *			7	3	2			12	1.2 %
22.	Ministry of Communication *			2	2	11			15	1.5 %
23.	Ministry of Culture (4)	1	2	3				1	7	0.7 %

#	Organization	2004	2005	2006	2007	2008	2009	2010	Total	Percentage
24.	Ministry of Trade (2)			3	2			1	6	0.6 %
25.	Ministry of Environment			1	4				5	0.5 %
26.	Ministry of Water Resources			11	7	2			20	2.0 %
27.	Ministry of Natural Resources			1					1	0.1 %
28.	Ministry of Tourism (1)	1	1	2	2				6	0.6 %
29.	Ministry of Sports & Youth (4)				1				1	0.1 %
30.	Ministry of Martyrs & Anfal Affairs			3	1	3		1	8	0.8 %
31.	Ministry of Labor & Social Affairs		4	3	5	1		3	16	1.6 %
32.	Erbil Governorate	1	1		1	7	2	2	14	1.4 %
33.	Sulaimaniya Governorate					6	1	2	9	0.9 %
34.	Duhok Governorate		1		1	5	1	2	10	1.0 %
35.	Department of Foreign Relations				4		14	7	25	2.4 %
36.	Board of Investment				3			1	4	0.4 %
37.	Erbil International Airport				4		1		5	0.5 %
38.	Sulaimaniya International Airport				1		1		2	0.2 %
39.	Zaytun Division		17	25	10				52	5.1 %
40.	KOICA Staff			2				1	3	0.3 %
41.	Others		5					2	7	0.7 %
	<b>Total</b>	<b>37</b>	<b>180</b>	<b>236</b>	<b>240</b>	<b>164</b>	<b>64</b>	<b>102</b>	<b>1023</b>	<b>100 %</b>

\* These Ministries were merged during the fourth cabinet while separated during the fifth cabinet.  
(1),(2),(3),(4) These Ministries merged in the sixth cabinet.

**Table -4- Details of the Training Courses**

It can be seen from the above table that the number and percentage of the provided places to each agency is different due to the priorities of the agency which are aligned with the KRG priorities. KOICA and KRG agreed to put more emphasize on some sectors therefore some of the ministries' participation is greater than the others. The collected data shows the followings:

1. The Ministry of Health comes in the first place; (120) places out of 1023; i.e. 11.7 %.
2. Ministry of Education comes in the second place; (107) places; i.e. 10.5 %.
3. Ministry of Electricity; (95) places; 9.3 %.
4. Ministry of Planning, (90) places, 8.8 %.
5. Ministry of Interior, (75) places, 7.3 %.

**1. Table of All the Training Courses on Yearly Basis:****a. Table Five: 2004 training courses.**

#	Training Course Title	Number of Participants
1.	Economic Development & Free Market	2
2.	High Officials Partnership	20
3.	Traffic Policy	15
<b>Total Number of Participants</b>		<b>37</b>

Table -5-

**b. Table Six: 2005 training courses.**

#	Training Course Title	Number of Participants
1.	Fire Fighting and Prevention	20
2.	Economic Experts	20
3.	Forestry Management	5
4.	Administration Statistics	15
5.	Hospital Management	4
6.	Women's Health & Right	2
7.	Personal Computer Maintenance	15
8.	Water Resource Development & Management	15
9.	Administrators & Teachers of Zaytun Technical Training	20
10.	Irrigation System & Agriculture Water Resources	15
11.	Research & Development Policy and Management	5
12.	Environment Policy	4
13.	Regional Development Strategy	13
14.	Public Servant	13
15.	Administrative Data Management	14
<b>Total Number of Participants</b>		<b>180</b>

Table -6-

c. **Table Seven:** 2006 training courses.

#	Training Course Title	Number of Participants
1.	Zaytun Technical Training Center	25
2.	Electric Power Development and Management	17
3.	Tuberculosis Control	15
4.	Road Management & Transportation Technology	10
5.	Education Policy	30
6.	Road Administration Statistics	14
7.	Water Resources Management	10
8.	Construction Management	15
9.	Personal Computer Maintenance	15
10.	Sewage & Wastewater Treatment Management	14
11.	Public Servant	20
12.	Administrative Data Management	15
13.	Economic Development Strategy	18
14.	Medical Doctor Internship	18
<b>Total Number of Participants</b>		<b>236</b>

Table -7-

d. **Table Eight:** 2007 training courses.

#	Training Course Title	Number of Participants
1.	Capacity Building for Primary School Teachers	16
2.	Regional Development Policy	18
3.	Electric Power Development And Management	16
4.	Capacity Building for Secondary School Teachers	16
5.	Zaytun Technical Training	19
6.	Treatment Technology for Solid Waste	16
7.	Tuberculosis Control	16
8.	Educational Policy	16
9.	Water Resources Management	16
10.	Rural Development	16
11.	Economic Development Strategy	26
12.	IT Development Policy	17
13.	Health Policy And Program Management	16
14.	Improvement of Electric Power Distribution	16
<b>Total Number of Participants</b>		<b>240</b>

Table -8-

e. **Table Nine:** 2008 training courses.

#	Training Course Title	Number of Participants
1.	Integrated Hospital Management	16
2.	Resource-Based Economic Development Strategy	16
3.	Water-Irrigational Farming Method	16
4.	School Management	20
5.	Electrical Power Distribution Policy	15
6.	Governmental Database Management	17
7.	Thermal Power Plant Construction & Operation	16
8.	Consolidation of Broadband Communication Network	16
9.	On-Field Construction Management	16
10.	Modules on Fundamental Official Statistics	16
<b>Total Number of Participants</b>		<b>164</b>

Table -9-

f. **Table Ten:** 2009 training courses.

#	Training Course Title	Number of Participants
1.	Construction Management	16
2.	Thermal Power Plant Construction & Operation	16
3.	Integrated Hospital Management	16
4.	Capacity Development for Diplomats	16
<b>Total Number of Participants</b>		<b>64</b>

Table -10-

g. **Table Eleven:** 2010 training courses.

#	Training Course Title	Number of Participants
1.	Regional Development Policy	20
2.	Public Sector Data Management	20
3.	Public Sector Training Development	20
4.	Official Statistics Management	21
5.	Economic Development Strategy	21
<b>Total Number of Participants</b>		<b>102</b>

Table -11-

2. **Table Twelve:** training course per year and the percentage of all the delivered courses.

#	Year	Number of Training Courses	Percentage
1.	2004	3	4.6 %
2.	2005	15	23.1 %
3.	2006	14	21.5 %
4.	2007	14	21.5 %
5.	2008	10	15.4 %
6.	2009	4	6.2 %
7.	2010	5	7.7 %
<b>Total of the Training Courses</b>		<b>65</b>	<b>100 %</b>

Table -12-

It can be seen from table 12, that the highest number of training courses was delivered in 2005; (15) courses representing 23.1 % of the total number of the courses. Then 2006 and 2007 come in the second place; (14) courses representing 21.5 %. 2008 comes in the third place; 10 courses representing 15.4 % of the total number of the courses.

**3. Table Thirteen:** this table outlines the total of the participants and their percentage of the grand total.

#	Year	Number of Participants	Percentage
1.	2004	37	3.6 %
2.	2005	180	17.6 %
3.	2006	236	23.1 %
4.	2007	240	23.5 %
5.	2008	164	16.0 %
6.	2009	64	6.3 %
7.	2010	102	10.0 %
<b>Total of the Training Courses</b>		<b>1023</b>	<b>100 %</b>

**Table -13-**

In table 13 the number of participants per year is identified. It can be seen that 2007 has the greatest number of participants. In total (240) have benefited from the courses, which represents 23.5 %. The total of the courses in 2007 was (14) as indicated in table 12. Then 2006 comes in the second place, the number of benefited participants is (236), which represents 23.1 % of the total of 14 courses.

**Charts of Training Courses:**

1. **Chart One:** It shows number of the benefited agencies from the training courses since KOICA’s establishment until the end of 2010.

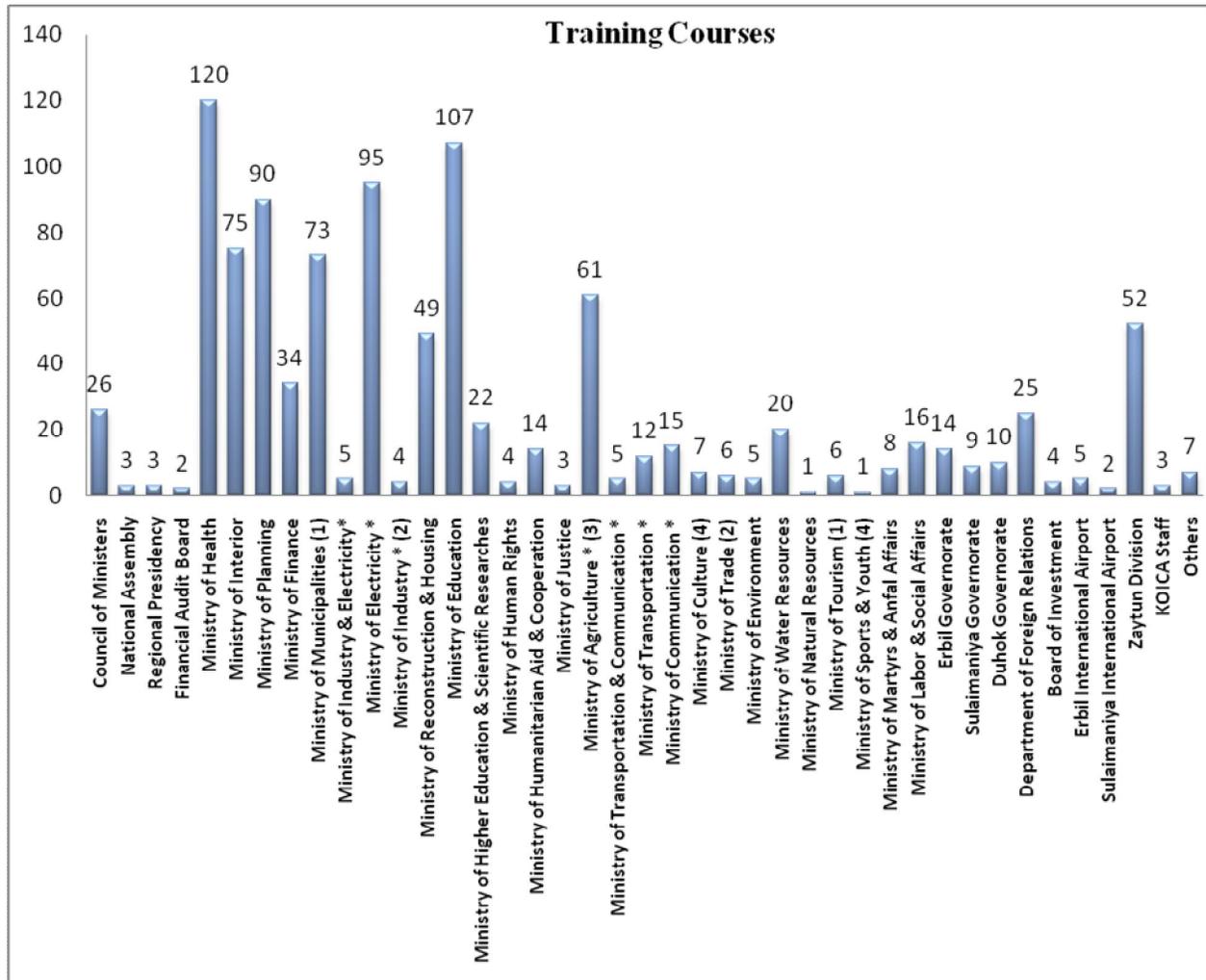


Chart -1-

2. **Chart Two:** It shows number and percentage of the benefited participants in the training courses by year.

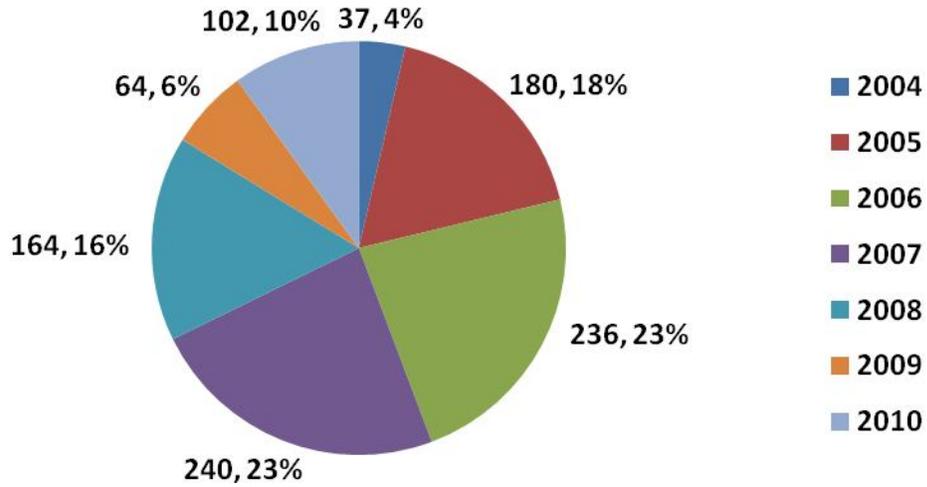


Chart -2-

3. **Chart 3:** It represents number and percentage of the courses by year.

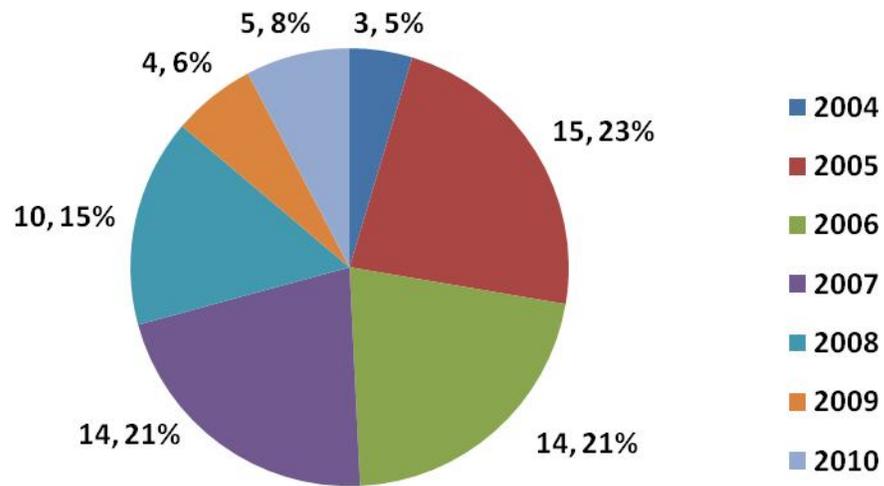


Chart-3-

**Candidates Undertaking Orientation Meeting for KOICA Course in the MoP:**



**Photo -7- Orientation Meeting (Erbil/2010)**



**Photo -8- Group of Candidates for a KOICA Course (Erbil/2010)**

## Part Three

### Postgraduate Programs:

In addition to the training courses KOICA provides postgraduate programs, which may last one to two years. When these programs announced by KOICA, the KRG agencies are notified about the program and requested to send their candidate. The candidate will be accepted on merit and qualification and after meeting all the requirements. The candidate will be tested in three stages; first by the MoP, second by KOICA office and finally by the university that they have applied to. The scholarship programs were provided in 2006 and 2009 as follows:

- A. 2006 Program:** this program was titled (Professional Program on Economic Policy), which lasted for (13) months. The number of participants were (8) employees. The program was administered by (Korea Development Institute). The participants successfully received High Diploma degrees; see table 14.

#	Organization	Number of Participants
1.	Ministry of Finance	2
2.	Ministry of Justice	2
3.	Ministry of Electricity	1
4.	Ministry of Education	1
5.	Ministry of Labor & Social Affairs	1
6.	Erbil Governorate	1
<b>Total Number</b>		<b>8</b>

**Table -14- Beneficiaries of KOICA 2006 Scholarship Program**

**B. 2010 Programs:** In (2) separate parts (4) programs were provided for (4) employees. The four participants are still continuing their courses in South Korea.

- i. The first offer provided in which two employees succeeded in entering the program. See table 15.

#	Organization	Number	Program Title
1.	Ministry of Education	1	Women & Development
2.	Department of Foreign Relations	1	Public Sector
<b>Total Number</b>		<b>2</b>	

**Table -15- KOICA Scholarship in the First Part of 2010**

- ii. Following the first offer, a second offer presented to KRG employees. As the first program, again two candidates were able to gain the programs. Table 16 includes more detail about the program.

#	Organization	Number	Program Title
1.	Ministry of Planning	1	International Development Studies
2.	Department of Foreign Relations	1	Global e-Policy and e-Government
<b>Total Number</b>		<b>2</b>	

**Table -16- KOICA Scholarship in the Second Part of 2010**

**Candidates Taking English Proficiency Test for KOICA Scholarships:**



**Photo -9- MoP/2010**



**Photo -10- MoP/2010**

## Part Four

### Provision of Equipment:

KOICA allocates annual budget for technical support and provision of vehicles and equipments to the KRG agencies. Most of the agencies have benefited from this support. See table 17 for the annual money disbursement.

#	Year	Amount in US\$	Item
1.	2004	39,440,000	PCs, Vehicles, Heavy Machines, and etc.
2.	2005	10,180,000	PCs, Vehicles, Power generators, and etc.
3.	2006	11,570,000	Vehicles, Power generators, Medical instruments, and etc.
4.	2007	400,000	PCs, Vehicles, and etc.
5.	2008	300,000	PCs, Vehicles, Mini Bus, Pick up trucks, and etc.
6.	2009	30,000	Bodies for Pick up trucks
<b>Total Amount</b>		<b>61,920,000 US\$</b>	

**Table -17- Total Amount Disbursed for Provision of Equipment**

## **Report Analysis:**

This report contains detailed information and data on KOICA's projects, training courses, postgraduate courses and technical support. We can make analysis for each component.

In relation to the projects we can see that KOICA places a great importance on public services sectors: education, health, infrastructure, industry, housing and social affairs. The projects are of high quality and implemented transparently and in a timely manner. All the three KRG governorates have benefited from the projects. Erbil governorate benefited greatly then Sulaimaniya and Duhok come second and third respectively. The implemented projects and those in the pipeline have been identified by close consultation with the relevant KRG departments and hence a great deal of ownership has been achieved as a result. It is due to this cooperation that they have managed to serve the population and contributed to the development of Kurdistan Region.

In respect of the technical assistance through training courses and postgraduate programs, KOICA have been one of the leading donors in provision of such services in Iraq and more specifically in Kurdistan Region.

The training programs that are offered to the KRG civil servants are of high quality whereby they are introduced on the specific subject and taught how Korea has dealt with a similar challenge that has faced them in the second part of the last century. The lecture materials are taught by academic people with extensive experience in the government and development. The participants are not only given lecture on the culture, economy and politics of the country, but also given tours to many important, historical and technological sites and more specific sites to the training program.

The outcomes of these courses are positively witnessed in that all the participants in turn attempt to have positive impact on their surroundings and to transform the gained knowledge to their own ministries. Through their participation they have learnt about another culture which in turn has expanded their horizons and thinking. They can work with different people and work to advance their own country.

In relation to the postgraduate courses, KOICA attempts to assist the government through the provision of these courses. But in fact these courses are not sufficient enough to meet the needs in the same way as the projects and training courses have. To this light we are hoping to see more postgraduate courses offered to KRG since they are highly effective in raising the capacity of the individuals who participate in these programs. In general the programs are rich in contents and benefits the participants to learn and integrate culturally and transform their knowledge and skills to others in our society.

Finally we can see that KOICA from the beginning until the end of 2010 provided a great number of vehicles and computer devices, medical, educational and other equipments to the KRG institutions. In fact this type of support and provision of equipments fill in a great gap and presents important supports to the KRG agencies.

Finally, Ministry of Planning is hoping to maintain and strengthen this partnership to further serve this region.

**Acronyms:**

CoM	Council of Ministers
DAD	Development Assistance Database
DCC	Development Cooperation and Coordination
ERMU	External Resources Management Unit
GD	General Directorate
IT	Information Technology
KOICA	Korea International Cooperation Agency
KRG	Kurdistan Regional Government
MDGs	Millennium Development Goals
MoP	Ministry of Planning
PCs	Personal Computers
SOP	Standard Operating Procedures

## **Contact Details:**

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## **Appendices:**

- Appendix -1-                      Standard Operating Procedures (SOP)
- Appendix -2-                      Details of the training courses on yearly bases

## **Standard Operating Procedures (SOP) for KOICA Training Programs**

- 1. Receive the training program from KOICA**
- 2. Actions by General Directorate of Development Cooperation and Coordination**
  - a. Inform the Minister about the training program and recommend the relevant ministries that should be informed.
  - b. Upon the final distribution approval from the Minister, official letters are written to each ministry and requesting them to nominate their candidate(s) for the mentioned training program. The letter should have the following information:
    - i. Detail of the training
    - ii. Deadline for submission of application(s)
    - iii. Option for obtaining the forms that needs to be filled on the DCC web-portal
  - c. Letters should be sent by normal ministries post
  - d. To ensure that the letters are received by each ministry they are scanned and sent electronically to each ministry
  - e. Call each organization 24 hours before the set deadline
  - f. Fill event form for the DCC portal to officially publicize the training program online
- 3. Receive candidates**
  - a. Verify the legitimacy of representation by insuring that they have a nomination letter from their organization
  - b. Check that the selected nominees are meeting the conditions set
  - c. The candidates should take English Proficiency Test
  - d. Receive the forms (Application Form and Visa Form) in HARD and SOFT copy
  - e. Double check all application forms by relevant staff
  - f. Save a soft copy of the Application Form
  - g. Receive candidate's passport
  - h. Bring Application and Visa Forms to DG of DCC for approval
- 4. DCC submits materials to KOICA**
  - a. Make a detailed List of candidates
  - b. Store all information on a CD and submit it to KOICA
  - c. The above information should be accompanied with an official letter signed by the Minister to KOICA
- 5. Confirmation from KOICA**
  - a. Call participants for an orientation meeting in MoP
  - b. Invite KOICA staff for the orientation meeting
  - c. Distribute passports, tickets and booklets
  - d. Write news for the portal
  - e. Update information on both DCC Portal and KOICA database

## Detailed List of KOICA Training Participants from 2004 to the End of 2010

	Total Number of Participants	
		Others
		KOICA Staff
		Zaytun Division
		Sulaimaniya International Airport
		Erbil International Airport
		Board of Investment
		Department of Foreign Relations
		Duhok Governorate
		Sulaimaniya Governorate
		Erbil Governorate
		M. of Labor & Social Affairs
		M. of Martyrs & Anfal Affairs
		M. of Sports & Youth (4)
		M. of Tourism (1)
		M. of Natural Resources
		M. of Water Resources * (3)
		M. of Environment
		M. of Trade (2)
		M. of Culture (4)
		M. of Communication *
		M. of Transportation *
		M. of Transportation & Communication *
		M. of Agriculture * (3)
		M. of Justice
		M. of Humanitarian Aid & Cooperation
		M. of Human Rights
		M. of Higher Education & Scientific Researches
		M. of Education
		M. of Reconstruction & Housing
		M. of Industry * (2)
		M. of Electricity *
		M. of Industry & Electricity *
		M. of Municipalities (1)
		M. of Finance
		M. of Planning
		M. of Interior
		M. of Health
		Financial Audit Board
		Regional Presidency
		National Assembly
		Council of Ministers
		Training Courses Title
		#
<b>2004 Training Courses</b>		
1	Economic Development & Free Market	2
2	High Officials Partnership	20
3	Traffic Policy	15
<b>Subtotal</b>		<b>37</b>











