# 2007 - 2013

# **Financial Report**

Ministry of Natural Resources

Kurdistan Regional Government



KURDISTAN REGIONAL GOVERNMENT حکومه تی هه ریّمی کوردستان



Cover Images (clockwise from top left):

The newly commissioned KRG pipeline from Taq Taq to Fishkhabur, oil seepage from rocks in the east of the Kurdistan Region; drilling rig at Sarsang, KRG Prime Minister Nechirvan Barzani, Dr. Ashti Hawrami and Bijan Mossavar-Rahmani of DNO sign a landmark gas sales agreement in September 2013; drilling rig at Atrush; a Kurdish school child's dream image drawn in 2007.

## Message from the Minister



Welcome to the detailed and informative Annual Financial Report of the Ministry of Natural Resources (MNR).

This report offers a comprehensive guide to the financial operations of MNR in 2013. It includes revenue figures from crude oil production, local crude oil sales, the selling of refined products, and bonuses and capacity building support derived from the production sharing contracts with international oil companies.

Also detailed are MNR's operational expenditures, including the funding of a significant number of projects managed by the Kurdistan Regional Government (KRG) and by the individual governorates of the Region.

The purchase of diesel, kerosene and benzene for use in the Region's power plants, in local industry and agriculture, and in people's homes are included.

Because it is the first of its kind, the 2013 report also contains comparative earnings and expenditure tables for the six previous years. Nevertheless, for completeness MNR will soon publish separate annual financial reports for each of the years 2007-2012.

In 2007, the Kurdistan Region passed its landmark oil and gas law, which is fully in line with Iraq's permanent federal Constitution of 2005. Since then, MNR has presided over the impressive growth of the oil and gas industry in the Region, generating billions of dollars that have benefitted each and every citizen of the Kurdistan Region and also those of the rest of Iraq. "Oil and gas have become a key source of our future social, economic and political strength."

As the reader will learn from the information contained in this and subsequent annual reports, the work of MNR plays a key role in underpinning the social and economic welfare of the people of the Kurdistan Region, and has enabled the KRG to make significant contributions to neighbouring provinces in the north of Iraq and to the treasury of the federal government in Baghdad.

The revenues derived so far have been within the limits of the 17% crude oil refining and internal consumption rights of the Region. These revenues have been used to fund the provision of electricity, new hospitals, fresh water units, housing for Anfal victims, schools, universities and roads, and to help diversify the economic base through agriculture and tourism.

Due to the historic misuse of oil and gas revenues by successive regimes in Baghdad, oil was until recently a curse for the people of Kurdistan. Thanks to the progressive energy policies pursued by the KRG since 2007, oil and gas have become a key source of our future social, economic and political strength.

Kurdistan's reserves of natural resources are vital to our goals of economic self-sustainability within a federal Iraq. Our policies will continue to ensure that management of the Region's revenues and economic independence are firmly established and managed locally, as provided for under the federal Constitution.

Dr. Ashti Hawrami Minister of Natural Resources

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# "The export of natural gas and oil is our legitimate right"

Dr. Ashti Hawrami, Minister of Natural Resources





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02

# Executive Summary

SUMMARY OF REVENUE 2007-2013	
Operating Revenue	\$9,485,934,667
Breakdown of Operating Revenue	
Sales of Crude Oil & Products	\$4,900,053,537
PSC Bonuses	\$3,845,893,693
Other	\$739,987,437
Non-Operating Revenue	\$228,397,194
Gross Revenue	\$9,714,331,861

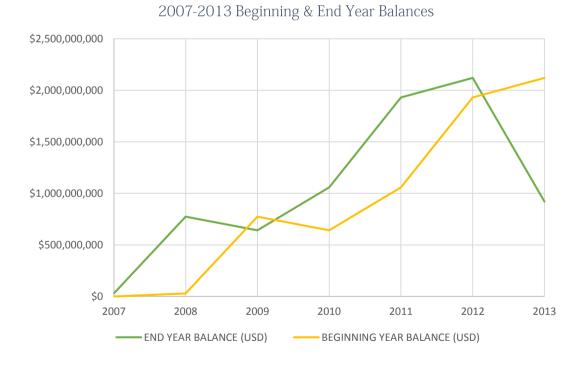
SUMMARY OF COSTS 2007-2013	
Operating Costs & Overheads	\$2,940,527,260
Breakdown Operating Costs & Overheads	
Refining & Logistical Support	\$1,453,415,241
Payments to IOCs	\$899,401,998 (including \$748m for export payments from Baghdad)
Security (Oilfield Protection Force)	\$221,824,369
Other	\$198,451,234
Overheads	\$167,434,418
Funding of Projects	\$5,853,582,960
Breakdown of Funding of Projects	
Buying of Products (Fuel) - directly paid for by MNR	997,086,778
Payments to Ministry of Finance (Fuel)	1,100,000,000
Payments to Ministry of Finance (Other)	1,096,123,973
Payments to Other KRG Ministries	1,381,316,351
Funds directly allocated to projects in Sulaimaniyah	297,678,145
Funds directly allocated to projects in Garmian	357,846,930
Funds directly allocated to projects in Erbil	237,131,206
Funds directly allocated to projects in Dohuk	386,399,576
Gross Costs	\$8,794,110,220

\$920,221,641

Cash Balance End 2013



YEAR	GROSS REVENUE (USD)	GROSS COSTS (USD)	P/L (USD)	END YEAR BALANCE (USD)	BEGINNING YEAR BALANCE (USD)
2007	\$29,636,714	\$6,382	\$29,630,331	\$29,630,331	\$0
2008	\$983,229,257	\$238,652,705	\$744,576,552	\$774,206,883	\$29,630,331
2009	\$348,212,912	\$480,333,541	-\$132,120,629	\$642,086,254	\$774,206,883
2010	\$907,012,064	\$490,130,460	\$416,881,605	\$1,058,967,859	\$642,086,254
2011	\$2,204,613,249	\$1,332,780,940	\$871,832,309	\$1,930,800,168	\$1,058,967,859
2012	\$2,353,210,801	\$2,163,894,500	\$189,316,301	\$2,120,116,469	\$1,930,800,168
2013	\$2,888,416,863	\$4,088,311,691	-\$1,199,894,828	\$920,221,641	\$2,120,116,469
TOTAL	\$9,714,331,861	\$8,794,110,220	\$920,221,641		



Balance Carried Forward to 2013 2,120,116,469 USD

# 2013 Operating Profit/Loss Statement

**Total Operational Costs & Overheads** 

\$872,038,842

(-13.4% on 2012)

Total Operating Revenue \$2,830,009,352

(+21.2% on 2012)

# **Total Operating Profit/Loss**

\$1,957,970,509 (+47.3% on 2012)

## 2013 Gross Revenue

## Operating Revenue

AMOUNT (USD)		SUB-CATEGORY	CATEGORY
4,067,969		GOVERNMENT SHARE OF BARDA RASH SALES	LOCAL SALES OF CRUDE OIL
9,560,944		GOVERNMENT SHARE OF OTHER FIELDS	LOCAL SALES OF CRUDE OIL
6,149,574		GOVERNMENT SHARE OF SHAIKHAN SALES	LOCAL SALES OF CRUDE OIL
275,775,680		GOVERNMENT SHARE OF TAQ TAQ SALES	LOCAL SALES OF CRUDE OIL
469,370,468		GOVERNMENT SHARE OF TAWKE SALES	LOCAL SALES OF CRUDE OIL
52,584		SLUDGE	LOCAL SALES OF CRUDE OIL
14,152,500		TEST OIL	LOCAL SALES OF CRUDE OIL
779,129,719	SUBTOTAL		LOCAL SALES OF CRUDE OIL
145,015,815		BENZENE	SELLING OF PRODUCTS
103,446,556		DIESEL	SELLING OF PRODUCTS
439,989,019		FUEL OIL	SELLING OF PRODUCTS
44,087,768		KEROSENE	SELLING OF PRODUCTS
12,313,221		LPG	SELLING OF PRODUCTS
145,406,393		MIXED	SELLING OF PRODUCTS
339,193,767		NAPHTHA	SELLING OF PRODUCTS
1,229,452,540	SUBTOTAL		SELLING OF PRODUCTS
8,000,000		DNO GAS SALES AGREEMENT (PIPELINE PRE-TARIFF FEE)	BONUSES RECEIVED BY MNR
735,639,794		PSC BONUS INCOME	BONUSES RECEIVED BY MNR
743,639,794	SUBTOTAL		BONUSES RECEIVED BY MNR
14,434,400		OPF SERVICES REIMBURSEMENT	OILFIELD PROTECTION FORCE (OPF)
14,434,400	SUBTOTAL		OPF
14,475,352		PENALTIES	OTHER INCOME
48,877,547		TRUCKING TOLL	OTHER INCOME
63,352,899	SUBTOTAL		OTHER INCOME
2,830,009,352			TOTAL OPERATING REVENUE

## Non-Operating Revenue

CATEGORY	SUB-CATEGORY	AMOUNT (USD)
BANK INTEREST	INTEREST	4,053,736
GARMIAN DEVELOPMENT COMMITTEE	FOR GARMIAN SPECIAL PROJECTS	50,000,000
MINISTRY OF NATURAL RESOURCES	SALES OF STOCKS AND SHARES	587,847
OTHER INCOME	REFUNDS	3,513,429
OTHER INCOME	SALE OF OIL AND GAS EQUIPMENT	252,500
TOTAL NON-OPERATING REVENUE		58,407,512

2,888,416,863

TOTAL GROSS REVENUE



#### 2013 Revenue Breakdown

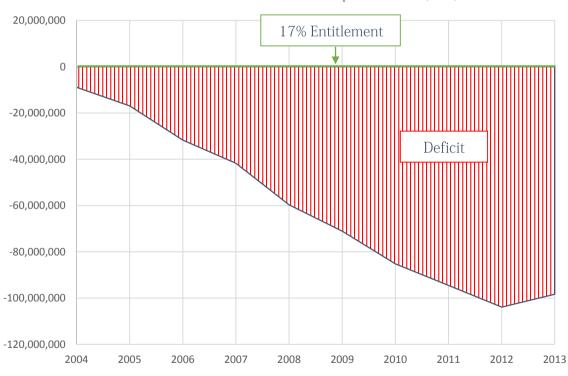
Balance carried forward after revenue

5,009,260,761 USD

## 2004-2013 Domestic Oil Consumption Summary Part 1

### Iraq Domestic Oil Consumption versus KRG Oil Consumption (excluding Contractor Compensation)

Year	Total Consumed in Iraq including KRG (BOE)	Total KRG Consumed including Supplied by MoO (BOE)	KRG 17% Entitlement (BOE)	Difference Between Consumed & Entitled (BOE)
2004	139,942,334	14,929,834	23,790,197	-8,860,363
2005	279,709,696	30,597,196	47,550,648	-16,953,452
2006	432,378,699	41,792,199	73,504,379	-31,712,180
2007	556,837,968	52,918,968	94,662,455	-41,743,486
2008	751,558,720	68,059,720	127,764,982	-59,705,262
2009	943,685,436	89,366,436	160,426,524	-71,060,088
2010	1,170,729,360	113,835,360	199,023,991	-85,188,631
2011	1,422,018,136	147,219,136	241,743,083	-94,523,947
2012	1,685,664,909	182,621,909	286,563,035	-103,941,126
2013	1,986,968,449	239,441,195	337,784,636	-98,343,442

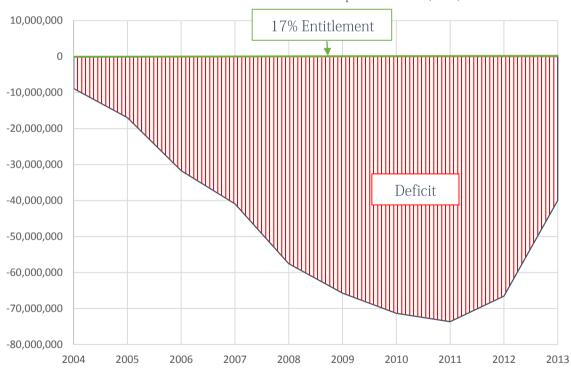


### 2004-2013 Cumulative Oil Consumption Deficit (BOE)

## 2004-2013 Domestic Oil Consumption Summary Part 2

### Iraq Domestic Oil Consumption versus KRG Oil Consumption (including Contractor Compensation)

Year	Total Consumed Iraq including KRG (BOE)	Total KRG Consumption including Supplied by MoO and Contractor's Compensation (BOE)	KRG 17% Entitlement (BOE)	Difference Between Consumed & Entitled (BOE)
2004	139,942,334	14,929,834	23,790,197	-8,860,363
2005	279,709,696	30,597,196	47,550,648	-16,953,452
2006	432,378,699	41,792,199	73,504,379	-31,712,180
2007	557,844,340	53,925,340	94,833,538	-40,908,198
2008	754,159,556	70,660,556	128,207,124	-57,546,569
2009	950,129,816	95,810,816	161,522,069	-65,711,253
2010	1,187,408,699	130,514,699	201,859,479	-71,344,780
2011	1,447,173,673	172,374,673	246,019,524	-73,644,851
2012	1,730,691,732	227,648,732	294,217,594	-66,568,862
2013	2,057,285,486	309,758,231	349,738,533	-39,980,301



#### 2004-2013 Cumulative Oil Consumption Deficit (BOE)

# 2013 Operating Costs & Overheads

## Operating Costs

CATEGORY	SUB-CATEGORY		AMOUNT (USD)
OTHER PAYMENTS TO IOCS	TERMINATION COMPENSATION FOR QARA DAGH PSC		25,000,000
OTHER PAYMENTS TO IOCS		SUBTOTAL	25,000,000
DANA GAS	CASH ADVANCE		672,594
DANA GAS		SUBTOTAL	672,594
LAND COMPENSATION	PRE-PAYMENT ON BEHALF OF EXXON MOBIL		1,250,050
LAND COMPENSATION		SUBTOTAL	1,250,050
OPF	SUBCONTRACTED SECURITY		11,000,010
OPF	OPF SALARIES		68,410,000
OPF	OPF EQUIPMENT		4,942,000
OPF		SUBTOTAL	84,352,010
REFINING COSTS	BAZIAN PROCESSING FEE		205,907,144
REFINING COSTS	KALAK PROCESSING FEE		351,637,166
REFINING COSTS		SUBTOTAL	557,544,310
LOGISTICAL SUPPORT	FUEL STORAGE RENTAL		11,272,785
LOGISTICAL SUPPORT	PRODUCT TRANSPORTATION COSTS		47,089,867
LOGISTICAL SUPPORT		SUBTOTAL	58,362,652
TOTAL OPERATING COSTS			727,181,616

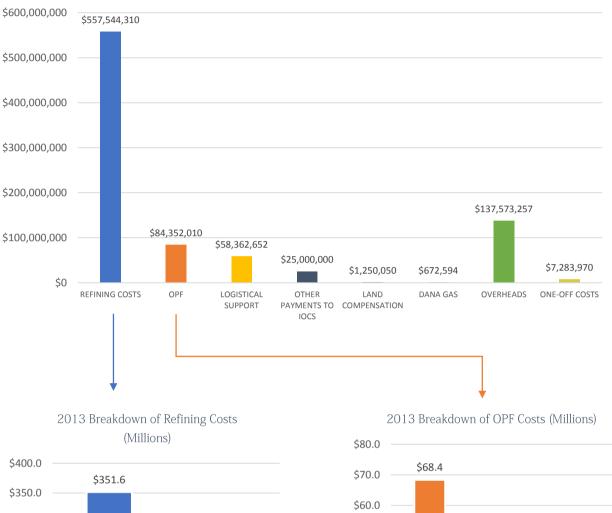
#### Overheads

CATEGORY	SUB-CATEGORY	AMOUNT (USD)
BANK FEES AND CHARGES	BANK CHARGE	2,058,139
BANK FEES AND CHARGES	2007-2013 CURRENCY EXCHANGE CORRECTION	19,314,745
MINISTRY OF NATURAL RESOURCES	MNR LEGAL AND TECHNICAL ADVISORS	22,300,373
MINISTRY OF NATURAL RESOURCES	NEW MNR OFFICE CONSTRUCTION	93,900,000
TOTAL OVERHEADS		137,573,257

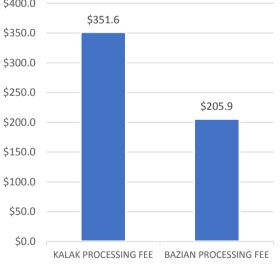
## One-Off Costs

CATEGORY	SUB-CTEGORY	
MINISTRY OF MUNICIPALITIES AND TOURISM	PAYMENT FOR OIL CITY LAND ACQUISITION	6,912,894
MINISTRY OF NATURAL RESOURCES	MOBILE LABS PURCHASE	371,076
TOTAL ONE-OFF COSTS		7,283,970

TOTAL OPERATING COSTS AND OVERHEADS (INCLUDING ONE-OFF COSTS)

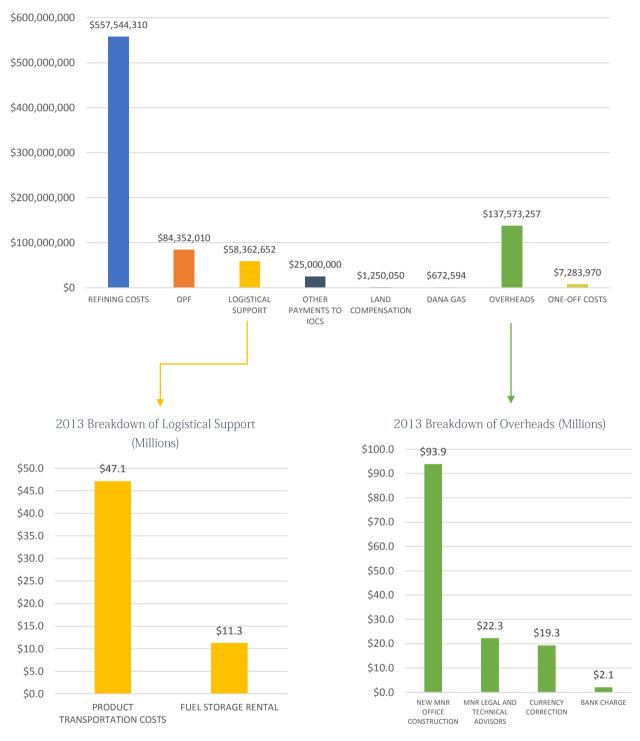


### 2013 Operating Costs Breakdown (including Overheads & One-off Costs)





2013 Financial Overview



### 2013 Operating Costs Breakdown (including Overheads & One-off Costs)

Total operating costs and overheads for 2013

872,038,842 USD

Balance carried forward after costs

4,137,221,919 USD

# 2013 Gross Profit/Loss Statement

**Total Gross Costs** 

\$4,088,311,691

(+88.9% on 2012)

Total Gross Revenue \$2,888,416,863

(+22.7% on 2012)

# Gross Profit/Loss

-\$1,199,894,828 (-734% on 2012)

# 2013 Allocation of Funds to Projects

## Funding of Other KRG Ministries

CATEGORY	SUB-CATEGORY	AMOUNT (USD)
COUNCIL OF MINISTERS	DEPARTMENT OF COORDINATION AND FOLLOW-UP CONSULTANTS FEE	1,000,000
COUNCIL OF MINISTERS	MONEY FOR LOANS (ORGANISATION FOR BRIGHT FUTURES)	5,000,000
COUNCIL OF MINISTERS	TUZ KHURMATU DEVELOPMENT	7,000,000
MINISTRY OF AGRICULTURE	FUNDING FOR AGRICULTURE PROJECTS	60,000,000
MINISTRY OF CONSTRUCTION OF HOUSING	ROVIA TO ERBIL ROAD	2,000,000
MINISTRY OF EDUCATION	WATER SYSTEMS FOR SCHOOLS	3,687,973
MINISTRY OF EDUCATION	CHAIRS/DESKS FOR SCHOOLS	10,000,000
MINISTRY OF EDUCATION	TEACHER TRAINING INSTITUTE	1,400,000
MINISTRY OF ELECTRICITY	RENOVATION OF ELECTRICITY NETWORK	30,000,000
MINISTRY OF FINANCE	REIMBURSEMENT OF FUEL COSTS (INCLUDING DIESEL PROVIDED TO KIRKUK)	1,100,000,000
MINISTRY OF FINANCE	COMPENSATION FOR VICTIMS OF INTERNAL FIGHTING IN THE 1990s	16,949,043
MINISTRY OF FINANCE	LIQUIDITY EASING (SUPPORTING OF BANKS)	270,833,33
MINISTRY OF HEALTH	THALASSEMIA AND BRAIN SURGERY PATIENTS	20,000,000
MINISTRY OF HEALTH	PROVISION OF AMBULANCES	5,904,00
MINISTRY OF HEALTH	RENOVATION OF HOSPITALS	10,000,00
MINISTRY OF HEALTH	MEDICAL STORAGE FACILITY	10,000,00
MINISTRY OF HEALTH	TRAINING FOR NURSES	1,008,16
MINISTRY OF HEALTH	VARIOUS PROJECTS (MOH)	9,200,00
MINISTRY OF HIGHER EDUCATION	AMERICAN UNIVERSITY IN DOHUK	30,000,00
MINISTRY OF HIGHER EDUCATION	AMERICAN UNIVERSITY OF SULAIMANIYAH	63,805,19
MINISTRY OF HIGHER EDUCATION	UNIVERSITY OF SULAIMANIYAH	44,324,41
MINISTRY OF HIGHER EDUCATION	PhD PROJECTS FUNDING	6,000,00
MINISTRY OF HIGHER EDUCATION	SALAHADDIN UNIVERSITY	20,000,00
MINISTRY OF HOUSING AND CONSTRUCTION	BASHMAKH ROAD IN PENJWIN	35,323,80
MINISTRY OF HOUSING AND CONSTRUCTION	KHANI ROSTAM ROAD IN SANGAW	35,000,00
MINISTRY OF INTERIOR	KIRKUK BORDER SECURITY	2,500,00
MINISTRY OF INTERIOR	EIA CONSULTANCY	1,318,75
MINISTRY OF INTERIOR	SECURITY OF CIVIL ACTIVITIES	2,042,27
MINISTRY OF INTERIOR	PROVISION OF FIRE ENGINES	47,277,74
MINISTRY OF INTERIOR	CONSTRUCTION OF FIRE STATIONS	18,082,42
MINISTRY OF INTERIOR	HELICOPTERS	13,600,00
MINISTRY OF INTERIOR	SOCIAL WORKERS DEPARTMENT (FOR FAMILY ISSUES)	2,000,00
MINISTRY OF INTERIOR	SYRIAN REFUGEES AND OTHER SECURITY RELATED PROJECTS	10,000,00
MINISTRY OF INTERIOR	DIRECTORATE FOR SECURITY OF CIVIL ACTIVITIES	9,275,34
MINISTRY OF JUSTICE	PROVISION OF VEHICLES	600,00
MINISTRY OF JUSTICE	VARIOUS PROJECTS (MOJ)	17,262,40
MINISTRY OF LABOUR AND SOCIAL AFFAIRS	YOUTH UNEMPLOYMENT CAMPAIGN	2,685,00
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## MNR Annual Financial Report 2013

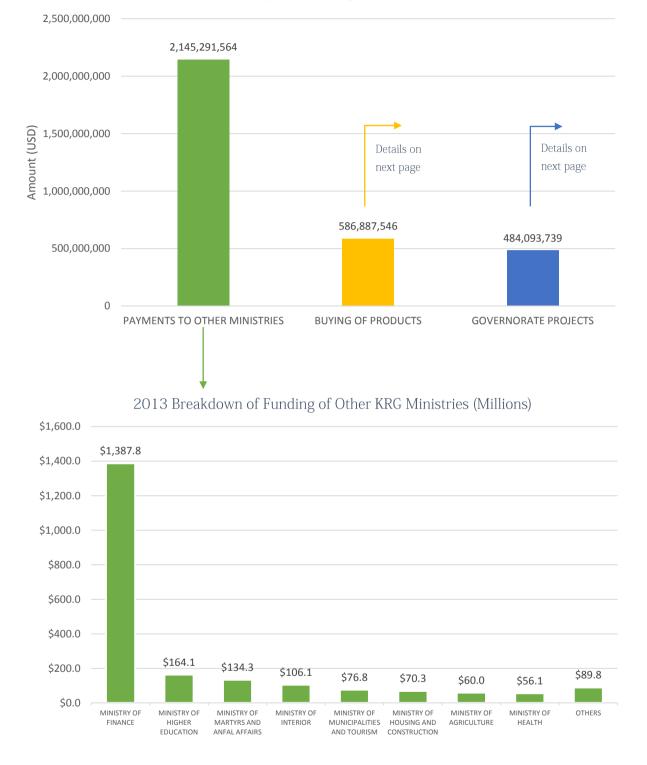
TOTAL PAID TO OTHER MINISTRIES		2,145,291,564
MINISTRY OF PESHMERGA	MINISTRY OF PESHMERGA EXPENSES	5,000,000
MINISTRY OF MUNICIPALITIES AND TOURISM	COMPENSATION FOR LAND ACQUISITION	35,000,000
MINISTRY OF MUNICIPALITIES AND TOURISM	FUNDING FOR WATER DIRECTORATES AND GARMIAN PROVINCE	7,569,386
MINISTRY OF MUNICIPALITIES AND TOURISM	FUNDING FOR RENOVATION OF TOURISTIC SITES	5,000,000
MINISTRY OF MUNICIPALITIES AND TOURISM	EFRAZ WATER PROJECT	29,192,540
MINISTRY OF MARTYRS AND ANFAL AFFAIRS	SUPPORT FOR THE FAMILIES OF MARTYRS	91,666,667
MINISTRY OF MARTYRS AND ANFAL AFFAIRS	MARTYR AND ANFAL VICTIMS HOUSING PROJECT	42,652,649

## Funding of Governorate Projects

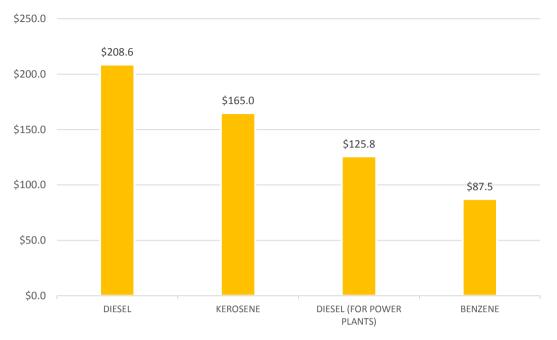
CATEGORY	SUB-CATEGORY		AMOUNT (USD)
DOHUK GOVERNORATE	VARIOUS SMALL PROJECTS IN DOHUK		10,000,000
DOHUK GOVERNORATE	DOHUK WATER PROJECT		12,264,978
DOHUK GOVERNORATE	DOHUK AIRPORT		80,000,000
DOHUK GOVERNORATE	SHINGAL DEVELOPMENT		40,000,000
DOHUK GOVERNORATE		SUBTOTAL	142,264,978
ERBIL GOVERNORATE	PRESIDENCY OFFICE		50,000,000
ERBIL GOVERNORATE	VARIOUS SMALL PROJECTS IN ERBIL		16,929,686
ERBIL GOVERNORATE		SUBTOTAL	66,929,686
GARMIAN PROVINCE	GARMIAN SPECIAL PROJECTS PHASE 2		127,846,930
GARMIAN PROVINCE	GARMIAN SPECIAL PROJECTS PHASE 3		50,000,000
GARMIAN PROVINCE		SUBTOTAL	177,846,930
SULAIMANIYAH GOVERNORATE	VARIOUS SMALL PROJECTS IN SULAIMANIYAH		47,052,145
SULAIMANIYAH GOVERNORATE	HALABJA DEVELOPMENT		50,000,000
SULAIMANIYAH GOVERNORATE		SUBTOTAL	97,052,145
TOTAL SPENDING ON GOVERNORATE PROJECTS			484,093,739

## Buying of Products for Internal Consumption

CATEGORY	SUB-CATEGORY	AMOUNT (USD)
BUYING OF PRODUCTS	KEROSENE	164,966,993
BUYING OF PRODUCTS	DIESEL	208,636,829
BUYING OF PRODUCTS	DIESEL (FOR POWER PLANTS)	125,833,333
BUYING OF PRODUCTS	BENZENE	87,450,391
TOTAL SPENDING ON PRODUCTS		586,887,546

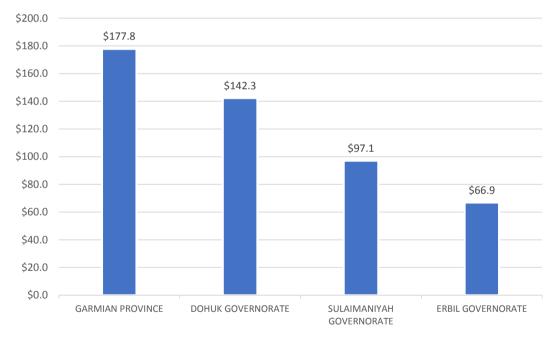


### 2013 Project Spending Breakdown



### 2013 Breakdown of Product Purchases (Millions)

#### 2013 Breakdown of Governorate Spending (Millions)



Total spending on projects 2013 3,216,272,849 USD

Balance carried forward 920,221,641 USD

# 2007-13 Operating Profit/Loss Statement

Total Operational Costs & Overheads \$2,940,527,260

Total Operating Revenue \$9,485,934,667

# Total Operating Profit/Loss

\$6,545,407,407

# 2007-13 Gross Profit/Loss Statement

Total Gross Costs \$8,794,110,220

Total Gross Revenue \$9,714,331,861

# Gross Profit/Loss

\$920,221,641

# End of 2013 Consolidated Balance

US Dollars (USD) \$819,767,796

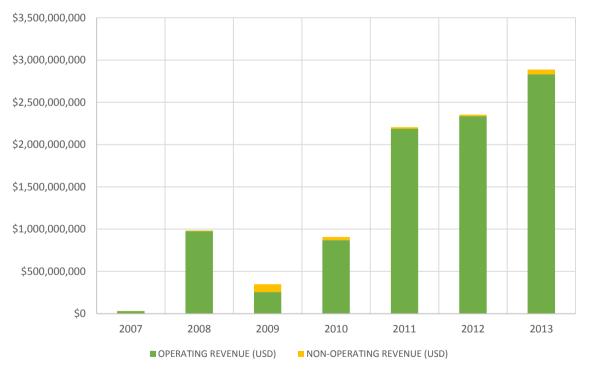
Iraqi Dinars (IQD) \$43,807,688,064

Euros (EUR) \$46,681,630

Total Balance in USD Conversion \$920, 221, 641

# Annual Revenue Summary

YEAR	GROSS REVENUE (USD)	OPERATING REVENUE (USD)	NON-OPERATING REVENUE (USD)
2007	\$29,636,714	\$29,598,419	\$38,294
2008	\$983,229,257	\$977,552,466	\$5,676,791
2009	\$348,212,912	\$256,454,291	\$91,758,621
2010	\$907,012,064	\$869,478,262	\$37,533,802
2011	\$2,204,613,249	\$2,187,287,199	\$17,326,050
2012	\$2,353,210,801	\$2,335,554,678	\$17,656,124
2013	\$2,888,416,863	\$2,830,009,352	\$58,407,512
TOTAL	\$9,714,331,861	\$9,485,934,667	\$228,397,194



2007-2013 Revenue

## Annual Costs Summary

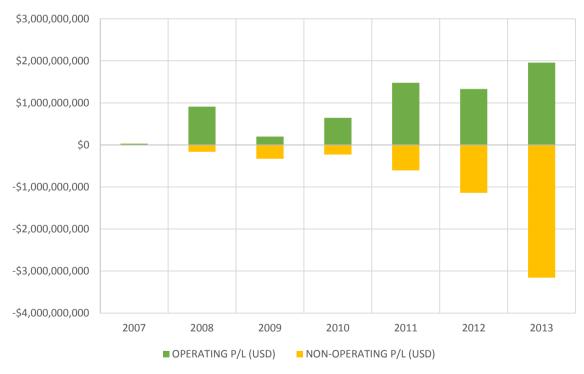
YEAR	GROSS COSTS (USD)	OPERATING COSTS AND OVERHEADS (USD)	ALLOCATION OF FUNDS TO PROJECTS (USD)
2007	\$6,382	\$6,382	\$0
2008	\$238,652,705	\$68,389,527	\$170,263,178
2009	\$480,333,541	\$58,679,045	\$421,654,496
2010	\$490,130,460	\$224,238,531	\$265,891,929
2011	\$1,332,780,940	\$710,507,238	\$622,273,702
2012	\$2,163,894,500	\$1,006,667,694	\$1,157,226,806
2013	\$4,088,311,691	\$872,038,842	\$3,216,272,849
TOTAL	\$8,794,110,220	\$2,940,527,260	\$5,853,582,960



2007-2013 Costs

# Annual Profit/Loss Summary

YEAR	GROSS P/L (USD)	OPERATING P/L (USD)	NON-OPERATING P/L (USD)
2007	\$29,630,331	\$29,592,037	\$38,294
2008	\$744,576,552	\$909,162,939	-\$164,586,387
2009	-\$132,120,629	\$197,775,245	-\$329,895,874
2010	\$416,881,605	\$645,239,732	-\$228,358,127
2011	\$871,832,309	\$1,476,779,961	-\$604,947,652
2012	\$189,316,301	\$1,328,886,984	-\$1,139,570,683
2013	-\$1,199,894,828	\$1,957,970,509	-\$3,157,865,337
TOTAL	\$920,221,641	\$6,545,407,407	-\$5,625,185,765



### 2007-2013 Profit/Loss

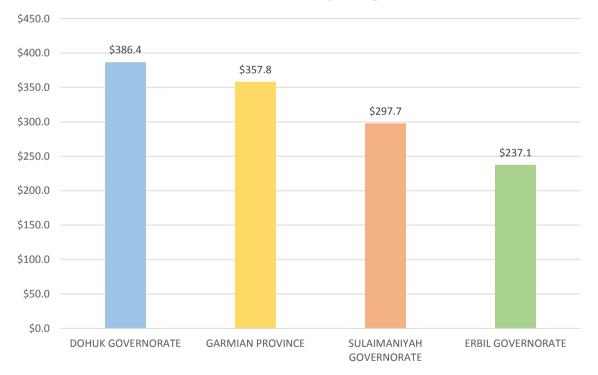
# Appendices



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# Annex 1: 2007-2013 Governorate Spending

GOVERNORATE OR PROVINCE	AMOUNT (USD)	PERCENTAGE OF TOTAL GOVERNORATE SPENDING
DOHUK GOVERNORATE	386,399,576	30.2%
GARMIAN PROVINCE	357,846,930	28.0%
SULAIMANIYAH GOVERNORATE	297,678,145	23.3%
ERBIL GOVERNORATE	237,131,206	18.5%
ΤΟΤΑΙ	1,279,055,857	



### 2007-2013 Governorate Spending (Millions)

# Annex 2: End of 2013 Balance by Account

	BANK	BRANCH	STATUS	CURRENCY
1	CENTRAL BANK OF KURDISTAN	FEDERAL BANK, ERBIL, KURDISTAN REGION-IRAQ	OPEN	IQD
2	CENTRAL BANK OF KURDISTAN	FEDERAL BANK, ERBIL, KURDISTAN REGION-IRAQ	OPEN	USD
3	CENTRAL BANK OF KURDISTAN	MINARA BANK, ERBIL KURDISTAN REION-IRAQ	OPEN	USD
4	CENTRAL BANK OF KURDISTAN	FEDERAL BANK, ERBIL, KURDISTAN REGION-IRAQ	OPEN	USD
5	CENTRAL BANK OF KURDISTAN	FEDERAL BANK, ERBIL, KURDISTAN REGION-IRAQ	OPEN	USD
6	KURDISTAN INTERNATIONAL BANK	MAIN BRANCH, ERBIL, KURDISTAN REGION-IRAQ	OPEN	USD
7	KURDISTAN INTERNATIONAL BANK	MAIN BRANCH, ERBIL, KURDISTAN REGION-IRAQ	CLOSED	USD
8	KURDISTAN INTERNATIONAL BANK	MAIN BRANCH, ERBIL, KURDISTAN REGION-IRAQ	OPEN	USD
9	CENTRAL BANK OF KURDISTAN	FEDERAL BANK, ERBIL, KURDISTAN REGION-IRAQ	OPEN	IQD
10	HSBC BANK PLC	8 CANADA SQUARE, LONDON, E14 5HQ, UK	CLOSED	USD
11	HSBC BANK PLC	8 CANADA SQUARE, LONDON, E14 5HQ, UK	CLOSED	EURO
12	HSBC BANK PLC	8 CANADA SQUARE, LONDON, E14 5HQ, UK	CLOSED	GBP
13	HSBC BANK PLC	8 CANADA SQUARE, LONDON, E14 5HQ, UK	CLOSED	USD
14	HSBC BANK PLC	8 CANADA SQUARE, LONDON, E14 5HQ, UK	CLOSED	KRONE
15	BANK OF SHARJAH	SHARJAH, UAE	OPEN	USD
16	BANK OF SHARJAH	SHARJAH, UAE	OPEN	USD
17	KURDISTAN INTERNATIONAL BANK	MAIN BRANCH, ERBIL, KURDISTAN REGION-IRAQ	OPEN	IQD
18	KURDISTAN INTERNATIONAL BANK	MAIN BRANCH, ERBIL, KURDISTAN REGION-IRAQ	OPEN	USD
19	KURDISTAN INTERNATIONAL BANK	MAIN BRANCH, ERBIL, KURDISTAN REGION-IRAQ	OPEN	EURO
20	KURDISTAN INTERNATIONAL BANK	MAIN BRANCH, ERBIL, KURDISTAN REGION-IRAQ	OPEN	GBP

	CREDIT DESCRIPTION	DEBIT DESCRIPTION	END 2013 BALANCE	END 2013 USD BALANCE
1	SELLING OF PRODUCTS	BUYING OF PRODUCTS	22,605,765,274	18,838,138
2	SELLING OF PRODUCTS AND CRUDE OIL	DOWNSTREAM OPERATIONS AND OPF	4,640,276	4,640,276
3	LOCAL SALES OF CRUDE OIL	FUEL COSTS (MOF)	645,123,529	645,123,529
4	NA	OPF COSTS	689,250	689,250
5	TRUCKING TOLL	NA	58,155,869	58,155,869
6	OPF REVENUE	OPF COSTS	6,238,594	6,238,594
7	MISC	MISC	0	0
8	PSC INCOME	PROJECTS	11,518,104	11,518,104
9	EXPORT REIMBURSEMENT	MAJOR PROJECTS (INCL. PETRODOLLARS)	21,201,922,790	17,668,269
10	PSC INCOME	NA	0	0
11	PSC INCOME	NA	0	0
12	PSC INCOME	NA	0	0
13	NA	NA	0	0
14	NA	STOCKS AND SHARES	0	0
15	PSC INCOME	NA	2,126,067	2,126,067
16	NA	NA	91,276,107	91,276,107
17	NA	NA	0	0
18	NA	NA	0	0
19	PSC INCOME	PROJECTS	46,681,630	63,947,438
20	NA	NA	0	0
				920,221,641

# Annex 3: Currency Exchange Rates

CURRENCY EXCHANGE	RATE ASSUMED FOR CURRENCY EXCHANGE
USD to IQD	1200
USD to EUR	0.73
USD to GBP	0.6
USD to KRONE	5.44

The above standard exchange rates were used throughout this report. Overall exchange rate correction was applied for reconciliation.

## Annex 4: 2007-2013 Revenue Breakdown

	CATEGORY	SUB-CATEGORY		AMOUNT (USD)
BA	NK INTEREST	INTEREST		19,983,882
GARMIAN DEVELOPMENT	COMMITTEE	FOR GARMIAN SPECIAL PROJECTS		50,000,000
MINISTR	OF FINANCE	DISTRIBUTION OF FUEL		8,333,333
MINISTR	OF FINANCE	OPF EXPENSES		689,250
MINIST	RY OF JUSTICE	REFUND		2,112,182
MINISTRY OF NATURA	L RESOURCES	GENEL ENERGY LOAN REPAYMENT		53,865,966
MINISTRY OF NATURA	L RESOURCES	SALES OF STOCKS AND SHARES		91,448,787
MINISTRY	OF INTERIOR	REFUND FOR PRISON PROJECT		1,362,844
01	HER INCOME	REFUNDS		348,450
01	HER INCOME	SALE OF OIL AND GAS EQUIPMENT		252,500
TOTAL NON-OPERATI	NG REVENUE			228,397,194
LOCAL SALES (	OF CRUDE OIL	GOVERNMENT SHARE OF BARDA RASH SALES		4,067,969
LOCAL SALES (	OF CRUDE OIL	GOVERNMENT SHARE OF GARMIAN SALES		25,179,145
LOCAL SALES (	OF CRUDE OIL	GOVERNMENT SHARE OF OTHER FIELDS		163,561,049
LOCAL SALES (	OF CRUDE OIL	GOVERNMENT SHARE OF SHAIKHAN SALES		14,745,284
LOCAL SALES (	OF CRUDE OIL	GOVERNMENT SHARE OF TAQ TAQ SALES		533,212,615
LOCAL SALES (	OF CRUDE OIL	GOVERNMENT SHARE OF TAWKE SALES		751,412,640
LOCAL SALES (	OF CRUDE OIL	SLUDGE		442,014
LOCAL SALES (	OF CRUDE OIL	TEST OIL		14,417,231
LOCAL SALES (	OF CRUDE OIL		SUBTOTAL	1,507,037,948
MINISTR	OF FINANCE	REIMBURSEMENT OF EXPORT PAYMENTS TO CONTRACTORS		583,333,333
MINISTR	OF FINANCE	REIMBURSEMENT OF PRODUCT SALES		67,637,899
MINISTRY	OF FINANCE		SUBTOTAL	650,971,232
BONUSES RECE	IVED BY MNR	DNO GAS SALES AGREEMENT (PIPELINE PRE-TARIFF FEE)		8,000,000
BONUSES RECE	IVED BY MNR	PSC BONUS INCOME		3,812,893,693
BONUSES RECE	IVED BY MNR	THIRD PARTY PAYMENT		25,000,000
BONUSES RECE	VED BY MNR		SUBTOTAL	3,845,893,693
	OPF	OPF SERVICES REIMBURSEMENT		14,434,400
	OPF		SUBTOTAL	14,434,400
01	HER INCOME	PENALTIES		14,530,887
01	HER INCOME	TRUCKING TOLL		60,050,919
07	HER INCOME		SUBTOTAL	74,581,806
SELLING C	OF PRODUCTS	BENZENE		330,912,472
SELLING C	OF PRODUCTS	CONDENSATE		113,078,556
SELLING C	OF PRODUCTS	DIESEL		258,034,804
SELLING C	OF PRODUCTS	FUEL OIL		1,230,261,718
SELLING C	OF PRODUCTS	KEROSENE		178,987,110
SELLING C	OF PRODUCTS	LPG		39,567,133
SELLING C	OF PRODUCTS	MIXED		164,400,104
SELLING C	OF PRODUCTS	NAPHTHA		1,077,773,692
SELLING C	F PRODUCTS		SUBTOTAL	3,393,015,589
TOTAL OPERATI	NG REVENUE			9,485,934,667
TOTAL 2007-20	013 REVENUE			9,714,331,861

## Annex 5: 2007-2013 Costs Breakdown

CATEGORY	SUB-CATEGORY		AMOUNT (USD)
MINISTRY OF NATURAL RESOURCES	GENEL ENERGY LOAN		50,000,000
MINISTRY OF NATURAL RESOURCES	MOBILE LABS PURCHASE		564,766
MINISTRY OF NATURAL RESOURCES	PAYMENT FOR OIL CITY LAND ACQUISITION		6,912,894
MINISTRY OF NATURAL RESOURCES	PURCHASE OF STOCKS AND SHARES		59,122,047
MISCELLANEOUS	MISCELLANEOUS		744,851
MISCELLANEOUS	REFUNDS (OVERPAYMENT)		35,018,294
TOTAL ONE-OFF COSTS			152,362,851
BANK FEES AND CHARGES	BANK CHARGE		7,945,532
BANK FEES AND CHARGES	CURRENCY EXCHANGE CORRECTION		19,314,745
MINISTRY OF NATURAL RESOURCES	MNR LEGAL AND TECHNICAL ADVISORS		38,098,141
MINISTRY OF NATURAL RESOURCES	NEW MNR OFFICE CONSTRUCTION		93,900,000
MINISTRY OF NATURAL RESOURCES	PURCHASE OF HOUSING BUIDLINGS (MNR)		8,176,000
TOTAL OVERHEADS			167,434,418
OTHER PAYMENTS TO IOCS	TERMINATION COMPENSATION FOR QARA DAGH PSC		25,000,000
OTHER PAYMENTS TO IOCS		SUBTOTAL	25,000,000
DANA GAS	CASH ADVANCE		121,563,611
DANA GAS	REIMBURSEMENT OF MONEY PAID TO LPG BOTTLING PLANTS		4,838,387
DANA GAS		SUBTOTAL	126,401,998
EXPORT PAYMENTS TO IOCS	DANA GAS		185,000,000
EXPORT PAYMENTS TO IOCS	DNO		220,000,000
EXPORT PAYMENTS TO IOCS	KAR GROUP		138,000,000
EXPORT PAYMENTS TO IOCS	тторсо		205,000,000
EXPORT PAYMENTS TO IOCS		SUBTOTAL	748,000,000
KHURMALA	KHURMALA DEVELOPMENT		43,078,733
KHURMALA		SUBTOTAL	43,078,733
LAND COMPENSATION	PRE-PAYMENT ON BEHALF OF EXXON MOBIL		1,250,050
LAND COMPENSATION	PRE-PAYMENT ON BEHALF OF OTHER IOCS		1,759,600
LAND COMPENSATION		SUBTOTAL	3,009,650
OPF	OPF EQUIPMENT		5,705,782
OPF	OPF SALARIES		202,592,455
OPF	OPF TRAINING		23,880
OPF	SUBCONTRACTED SECURITY		13,502,252
OPF		SUBTOTAL	221,824,369
REFINING COSTS	BAZIAN PROCESSING FEE		469,014,185
REFINING COSTS	KALAK PROCESSING FEE		859,467,241
REFINING COSTS	TAWKE PROCESSING FEE		11,235,924
REFINING COSTS		SUBTOTAL	1,339,717,350
LOGISTICAL SUPPORT	FUEL STORAGE RENTAL		16,972,001
LOGISTICAL SUPPORT	PRODUCT TRANSPORTATION COSTS		96,725,890
LOGISTICAL SUPPORT		SUBTOTAL	113,697,891
TOTAL OPERATING COSTS	(WITHOUT OVERHEADS AND ONE-OFF COSTS)		2,620,729,990

BUYING OF PRODUCTS BUYING OF PRODUCTS	BENZENE	158,559,475
		286,260,921
BUYING OF PRODUCTS BUYING OF PRODUCTS	DIESEL (FOR POWER PLANTS) KEROSENE	130,428,992 421,837,390
TOTAL SPENDING OF PRODUCTS	SUBTOTAL	<b>997,086,778</b>
DOHUK GOVERNORATE	DOHUK AIRPORT	80,000,000
DOHUK GOVERNORATE	DOHUK POWER SUPPLY	24,000,000
DOHUK GOVERNORATE	DOHUK WATER PROJECT	154,647,598
DOHUK GOVERNORATE	FUEL SUPPLY FOR DOHUK	27,341,549
DOHUK GOVERNORATE	SHINGAL DEVELOPMENT	40,000,000
DOHUK GOVERNORATE	VARIOUS SMALL PROJECTS IN DOHUK	60,410,429
ERBIL GOVERNORATE	ERBIL CITADEL PROJECT	13,260,340
ERBIL GOVERNORATE	ERBIL PARK PROJECT	5,941,180
ERBIL GOVERNORATE	PRESIDENCY NOMINATED PROJECTS	50,000,000
ERBIL GOVERNORATE	PRESIDENCY OFFICE	65,000,000
ERBIL GOVERNORATE	VARIOUS SMALL PROJECTS IN ERBIL	102,929,686
GARMIAN PROVINCE	GARMIAN SPECIAL PROJECTS	180,000,000
GARMIAN PROVINCE	GARMIAN SPECIAL PROJECTS PHASE 2	127,846,930
GARMIAN PROVINCE	GARMIAN SPECIAL PROJECTS PHASE 3	50,000,000
SULAIMANIYAH GOVERNORATE	AUTHORISED BY DEPUTY PM FOR SULAIMANIYAH	67,000,000
SULAIMANIYAH GOVERNORATE	DIRECT TO SULAIMANIYAH	90,000,000
SULAIMANIYAH GOVERNORATE	HALABJA DEVELOPMENT	50,000,000
SULAIMANIYAH GOVERNORATE	PSC PAYMENTS DIRECT TO SULAIMANIYAH (1)	2,500,000
SULAIMANIYAH GOVERNORATE	UI ENERGY CORPORATION PROJECTS IN SULAIMANIYAH	41,126,000
SULAIMANIYAH GOVERNORATE	VARIOUS SMALL PROJECTS IN SULAIMANIYAH	47,052,145
		,==,=
TOTAL SPENDING ON GOVERNORATE PROJECTS	SUBTOTAL	1,279,055,857
TOTAL SPENDING ON GOVERNORATE PROJECTS COUNCIL OF MINISTERS	SUBTOTAL ARABIAN MEDIA	<b>1,279,055,857</b> 6,700,000
COUNCIL OF MINISTERS	ARABIAN MEDIA	6,700,000
COUNCIL OF MINISTERS COUNCIL OF MINISTERS	ARABIAN MEDIA DEPARTMENT OF COORDINATION AND FOLLOW-UP CONSULTANTS FEE	6,700,000 1,000,000
COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS	ARABIAN MEDIA DEPARTMENT OF COORDINATION AND FOLLOW-UP CONSULTANTS FEE MICROSOFT AGREEMENT	6,700,000 1,000,000 3,413,416
COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS	ARABIAN MEDIA DEPARTMENT OF COORDINATION AND FOLLOW-UP CONSULTANTS FEE MICROSOFT AGREEMENT PWC	6,700,000 1,000,000 3,413,416 4,850,000
COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS	ARABIAN MEDIA DEPARTMENT OF COORDINATION AND FOLLOW-UP CONSULTANTS FEE MICROSOFT AGREEMENT PWC TUZ KHURMATU DEVELOPMENT	6,700,000 1,000,000 3,413,416 4,850,000 7,000,000
COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS MINISTRY OF AGRICULTURE	ARABIAN MEDIA DEPARTMENT OF COORDINATION AND FOLLOW-UP CONSULTANTS FEE MICROSOFT AGREEMENT PWC TUZ KHURMATU DEVELOPMENT FUNDING FOR AGRICULTURE PROJECTS	6,700,000 1,000,000 3,413,416 4,850,000 7,000,000 75,000,000
COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS MINISTRY OF AGRICULTURE MINISTRY OF CONSTRUCTION AND HOUSING	ARABIAN MEDIA DEPARTMENT OF COORDINATION AND FOLLOW-UP CONSULTANTS FEE MICROSOFT AGREEMENT PWC TUZ KHURMATU DEVELOPMENT FUNDING FOR AGRICULTURE PROJECTS ROVIA TO ERBIL ROAD	6,700,000 1,000,000 3,413,416 4,850,000 7,000,000 75,000,000 2,000,000
COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS MINISTRY OF AGRICULTURE MINISTRY OF CONSTRUCTION AND HOUSING MINISTRY OF EDUCATION	ARABIAN MEDIA DEPARTMENT OF COORDINATION AND FOLLOW-UP CONSULTANTS FEE MICROSOFT AGREEMENT PWC TUZ KHURMATU DEVELOPMENT FUNDING FOR AGRICULTURE PROJECTS ROVIA TO ERBIL ROAD CHAIRS AND DESKS FOR SCHOOLS	6,700,000 1,000,000 3,413,416 4,850,000 7,000,000 75,000,000 2,000,000
COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS MINISTRY OF AGRICULTURE MINISTRY OF CONSTRUCTION AND HOUSING MINISTRY OF EDUCATION MINISTRY OF EDUCATION	ARABIAN MEDIA DEPARTMENT OF COORDINATION AND FOLLOW-UP CONSULTANTS FEE MICROSOFT AGREEMENT PWC TUZ KHURMATU DEVELOPMENT FUNDING FOR AGRICULTURE PROJECTS ROVIA TO ERBIL ROAD CHAIRS AND DESKS FOR SCHOOLS TEACHER TRAINING INSTITUTE	6,700,000 1,000,000 3,413,416 4,850,000 7,000,000 75,000,000 2,000,000 10,000,000 1,400,000
COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS MINISTRY OF AGRICULTURE MINISTRY OF AGRICULTURE MINISTRY OF EDUCATION MINISTRY OF EDUCATION MINISTRY OF EDUCATION	ARABIAN MEDIA DEPARTMENT OF COORDINATION AND FOLLOW-UP CONSULTANTS FEE MICROSOFT AGREEMENT PWC TUZ KHURMATU DEVELOPMENT FUNDING FOR AGRICULTURE PROJECTS ROVIA TO ERBIL ROAD CHAIRS AND DESKS FOR SCHOOLS TEACHER TRAINING INSTITUTE VARIOUS PROJECTS (MOE)	6,700,000 1,000,000 3,413,416 4,850,000 7,000,000 75,000,000 2,000,000 1,400,000 50,000,000
COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS MINISTRY OF AGRICULTURE MINISTRY OF AGRICULTURE MINISTRY OF EDUCATION MINISTRY OF EDUCATION MINISTRY OF EDUCATION	ARABIAN MEDIA DEPARTMENT OF COORDINATION AND FOLLOW-UP CONSULTANTS FEE MICROSOFT AGREEMENT PWC TUZ KHURMATU DEVELOPMENT FUNDING FOR AGRICULTURE PROJECTS ROVIA TO ERBIL ROAD CHAIRS AND DESKS FOR SCHOOLS TEACHER TRAINING INSTITUTE VARIOUS PROJECTS (MOE) WATER SYSTEMS FOR SCHOOLS	6,700,000 1,000,000 3,413,416 4,850,000 7,000,000 2,000,000 10,000,000 1,400,000 50,000,000 3,687,973
COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS MINISTRY OF AGRICULTURE MINISTRY OF AGRICULTURE MINISTRY OF EDUCATION MINISTRY OF EDUCATION MINISTRY OF EDUCATION MINISTRY OF EDUCATION MINISTRY OF EDUCATION	ARABIAN MEDIA DEPARTMENT OF COORDINATION AND FOLLOW-UP CONSULTANTS FEE MICROSOFT AGREEMENT PWC TUZ KHURMATU DEVELOPMENT FUNDING FOR AGRICULTURE PROJECTS ROVIA TO ERBIL ROAD CHAIRS AND DESKS FOR SCHOOLS TEACHER TRAINING INSTITUTE VARIOUS PROJECTS (MOE) WATER SYSTEMS FOR SCHOOLS RENOVATION OF ELECTRICITY NETWORK	6,700,000 1,000,000 3,413,416 4,850,000 7,000,000 2,000,000 10,000,000 1,400,000 3,687,973 30,000,000
COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS MINISTRY OF AGRICULTURE MINISTRY OF AGRICULTURE MINISTRY OF EDUCATION MINISTRY OF EDUCATION MINISTRY OF EDUCATION MINISTRY OF EDUCATION MINISTRY OF EDUCATION MINISTRY OF EDUCATION	ARABIAN MEDIA DEPARTMENT OF COORDINATION AND FOLLOW-UP CONSULTANTS FEE MICROSOFT AGREEMENT PWC TUZ KHURMATU DEVELOPMENT FUNDING FOR AGRICULTURE PROJECTS ROVIA TO ERBIL ROAD CHAIRS AND DESKS FOR SCHOOLS TEACHER TRAINING INSTITUTE VARIOUS PROJECTS (MOE) WATER SYSTEMS FOR SCHOOLS RENOVATION OF ELECTRICITY NETWORK COMPENSATION FOR VICTIMS OF INTERNAL FIGHTING IN THE 1990S	6,700,000 1,000,000 3,413,416 4,850,000 77,000,000 2,000,000 10,000,000 1,400,000 3,687,973 30,000,000 16,949,043
COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS MINISTRY OF AGRICULTURE MINISTRY OF AGRICULTURE MINISTRY OF AGRICULTURE MINISTRY OF EDUCATION MINISTRY OF EDUCATION MINISTRY OF EDUCATION MINISTRY OF EDUCATION MINISTRY OF ELECTRICITY MINISTRY OF FINANCE MINISTRY OF FINANCE	ARABIAN MEDIA DEPARTMENT OF COORDINATION AND FOLLOW-UP CONSULTANTS FEE MICROSOFT AGREEMENT PWC TUZ KHURMATU DEVELOPMENT FUNDING FOR AGRICULTURE PROJECTS ROVIA TO ERBIL ROAD CHAIRS AND DESKS FOR SCHOOLS TEACHER TRAINING INSTITUTE VARIOUS PROJECTS (MOE) WATER SYSTEMS FOR SCHOOLS RENOVATION OF ELECTRICITY NETWORK COMPENSATION FOR VICTIMS OF INTERNAL FIGHTING IN THE 1990S GOVERNORATE DEVELOPMENT PROJECTS	6,700,000 1,000,000 3,413,416 4,850,000 7,000,000 2,000,000 1,0,000,000 1,400,000 3,687,973 30,000,000 16,949,043
COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS COUNCIL OF MINISTERS MINISTRY OF AGRICULTURE MINISTRY OF AGRICULTURE MINISTRY OF EDUCATION MINISTRY OF EDUCATION MINISTRY OF EDUCATION MINISTRY OF EDUCATION MINISTRY OF EDUCATION MINISTRY OF FINANCE MINISTRY OF FINANCE MINISTRY OF FINANCE	ARABIAN MEDIA DEPARTMENT OF COORDINATION AND FOLLOW-UP CONSULTANTS FEE MICROSOFT AGREEMENT PWC TUZ KHURMATU DEVELOPMENT FUNDING FOR AGRICULTURE PROJECTS ROVIA TO ERBIL ROAD CHAIRS AND DESKS FOR SCHOOLS TEACHER TRAINING INSTITUTE VARIOUS PROJECTS (MOE) WATER SYSTEMS FOR SCHOOLS RENOVATION OF ELECTRICITY NETWORK COMPENSATION FOR VICTIMS OF INTERNAL FIGHTING IN THE 1990S GOVERNORATE DEVELOPMENT PROJECTS (2)	6,700,000 1,000,000 3,413,416 4,850,000 77,000,000 2,000,000 10,000,000 1,400,000 3,687,973 30,000,000 16,949,043 500,000,000 8,183,306
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MINISTRY OF HEALTH	PROVISION OF AMBULANCES	5,904,005
MINISTRY OF HEALTH	RENOVATION OF HOSPITALS	10,000,000
MINISTRY OF HEALTH	THALASSEMIA AND BRAIN SURGERY PATIENTS	20,000,000
MINISTRY OF HEALTH	TRAINING FOR NURSES	1,008,160
MINISTRY OF HEALTH	VARIOUS PROJECTS (MOH)	9,200,000
MINISTRY OF HIGHER EDUCATION	AMERICAN UNIVERSITY IN DOHUK	30,000,000
MINISTRY OF HIGHER EDUCATION	AMERICAN UNIVERSITY IN SULAIMANIYAH	88,805,190
MINISTRY OF HIGHER EDUCATION	ERBIL MEDICAL SCHOOL	10,000,000
MINISTRY OF HIGHER EDUCATION	FINANCIAL SUPPORT	6,000,000
MINISTRY OF HIGHER EDUCATION	PhD PROJECTS FUNDING	6,000,000
MINISTRY OF HIGHER EDUCATION	SALAHADDIN UNIVERSITY	20,000,000
MINISTRY OF HIGHER EDUCATION	TECHNICAL EDUCATION DOHUK	5,000,000
MINISTRY OF HIGHER EDUCATION	TECHNICAL EDUCATION ERBIL	5,000,000
MINISTRY OF HIGHER EDUCATION	TECHNICAL EDUCATION SULAIMANIYAH	5,000,000
MINISTRY OF HIGHER EDUCATION	ИКН	10,000,000
MINISTRY OF HIGHER EDUCATION	UNIVERSITY OF DOHUK	10,000,000
MINISTRY OF HIGHER EDUCATION	UNIVERSITY OF GARMIAN	15,000,000
MINISTRY OF HIGHER EDUCATION	UNIVERSITY OF HALABJA	15,000,000
MINISTRY OF HIGHER EDUCATION	UNIVERSITY OF KOYA	10,000,000
MINISTRY OF HIGHER EDUCATION	UNIVERSITY OF RAPARIN/RANYA	15,000,000
MINISTRY OF HIGHER EDUCATION	UNIVERSITY OF SALAHADDIN	25,000,000
MINISTRY OF HIGHER EDUCATION	UNIVERSITY OF SORAN	10,000,000
MINISTRY OF HIGHER EDUCATION	UNIVERSITY OF SULAIMANIYAH	54,324,416
MINISTRY OF HIGHER EDUCATION	UNIVERSITY OF ZAKHO	15,000,000
MINISTRY OF HOUSING AND CONSTRUCTION	BASHMAKH ROAD IN PENJWIN	35,323,802
MINISTRY OF HOUSING AND CONSTRUCTION	KHANI ROSTAM ROAD IN SANGAW	35,000,000
MINISTRY OF INTERIOR	CONSTRUCTION OF FIRE STATIONS	18,082,422
MINISTRY OF INTERIOR	DIRECTORATE FOR SECURITY OF CIVIL ACTIVITIES	9,275,342
MINISTRY OF INTERIOR	EIA CONSULTANCY	30,956,920
MINISTRY OF INTERIOR	EIA SECURITY	47,787,396
MINISTRY OF INTERIOR	HELICOPTERS	13,600,000
MINISTRY OF INTERIOR	KIRKUK BORDER SECURITY	2,500,000
MINISTRY OF INTERIOR	PRISON PROJECT	12,977,920
MINISTRY OF INTERIOR	PROVISION OF FIRE ENGINES	47,277,747
MINISTRY OF INTERIOR	SECURITY OF CIVIL ACTIVITIES	2,042,275
MINISTRY OF INTERIOR	SECURITY RELATED PROJECTS	50,000,000
MINISTRY OF INTERIOR	SOCIAL WORKERS DEPARTMENT (FOR FAMILY ISSUES)	2,000,000
MINISTRY OF INTERIOR	SYRIAN REFUGEES AND OTHER SECURITY RELATED PROJECTS	10,000,000
MINISTRY OF JUSTICE	PROVISION OF VEHICLES	600,000
MINISTRY OF JUSTICE	VARIOUS PROJECTS (MOJ)	17,262,405
MINISTRY OF LABOUR AND SOCIAL AFFAIRS	VARIOUS PROJECTS (MOL)	4,130,456
MINISTRY OF LABOUR AND SOCIAL AFFAIRS	YOUTH EMPLOYMENT	10,000,000
MINISTRY OF LABOUR AND SOCIAL AFFAIRS	YOUTH UNEMPLOYMENT CAMPAIGN	2,685,000
MINISTRY OF MARTYRS AND ANFAL AFFAIRS	ANFAL MUSEUM PROJECT	46,228,011
MINISTRY OF MARTYRS AND ANFAL AFFAIRS	MARTYR AND ANFAL VICTIMS HOUSING PROJECT	158,318,967
MINISTRY OF MARTYRS AND ANFAL AFFAIRS	SUPPORT FOR THE FAMILIES OF MARTYRS	91,666,667
MINISTRY OF MUNICIPALITIES AND TOURISM	ADVISORS EXPENSES	1,000,000
MINISTRY OF MUNICIPALITIES AND TOURISM	COMPENSATION FOR LAND ACQUISITION	35,000,000
MINISTRY OF MUNICIPALITIES AND TOURISM	EFRAZ WATER PROJECT	29,192,540

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TOTAL ALLOCATION OF FUNDS TO PROJECTS			5,853,582,960
TOTAL FUNDING TO OTHER KRG MINISTRIES	SU	JBTOTAL	3,577,440,324
SOCIAL PROJECTS	SYRIAN REFUGEES AND OTHER SECURITY PROJECTS		10,000,000
SOCIAL PROJECTS	KURDISH CULTURAL CENTRE-PARIS		1,005,100
SOCIAL PROJECTS	HALABJA CHEMICAL ATTACKS ANNIVERSARY PROJECT		5,000,000
SOCIAL PROJECTS	FOOTBALL STADIUM PROJECT		2,930,301
SOCIAL PROJECTS	ERBIL HOSPITAL PROJECT		2,500,000
SOCIAL PROJECTS	CHILDREN'S HOSPITAL PROJECT		216,667
SOCIAL PROJECTS	ASSYRIAN CHURCH PROJECT		3,000,000
ORGANISATION FOR BRIGHT FUTURES	MONEY FOR LOANS		5,000,000
MINISTRY OF YOUTH AND SPORTS	VARIOUS PROJECTS (MOYS)		2,500,000
MINISTRY OF PESHMERGA	MINISTRY OF PESHMERGA EXPENSES		5,000,000
MINISTRY OF NATURAL RESOURCES	FUEL OIL SUBSIDY		11,046,868
MINISTRY OF MUNICIPALITIES AND TOURISM	FUNDING FOR WATER DIRECTORATES AND GARMIAN PROVINCE		7,569,386
MINISTRY OF MUNICIPALITIES AND TOURISM	FUNDING FOR RENOVATION OF TOURISTIC SITES		5,000,000

# Annex 6: 2007-2013 Cash Flow Summary

SUMMARY OF CASH OF FLOW	
2007-2013 Operating Revenue	\$9,485,934,667
2007-2013 Non-Operating Revenue	\$228,397,194
2007-2013 Gross Revenue	\$9,714,331,861
2007-2013 Operating Costs & Overheads	\$2,940,527,260
2007-2013 Funding of Projects	\$5,853,582,960
2007-2013 Gross Costs	\$8,794,110,220
End 2013 Cash Balance	\$920,221,641

Annual Financial Report 2013 contact@mnr.krg.org Produced by the Ministry of Natural Resources, Kurdistan Regional Government-Iraq (2014)